

# VOTE 15

## Arts, Culture and Tourism

|  |  |
|--|--|
| Operational budget                     | R 254 045 000                                      |
| MEC remuneration                       | R 681 000  |
| <b>Total amount to be appropriated</b> | <b>R 254 726 000</b>                               |
| Responsible MEC                        | Mr N. Singh, Minister of Arts, Culture and Tourism |
| Administering department               | Department of Arts, Culture and Tourism            |
| Accounting officer                     | Head: Arts, Culture and Tourism                    |

### 1. Overview

#### Vision

The departmental vision is: *Empowerment through Culture and Tourism.*

#### Mission statement

The department's mission is to provide and promote innovative and vibrant cultural and tourism services which address the diverse needs of the people of this province, in order to enhance their quality of life.

#### Strategic objectives

The broad goals of the department are described as follows:

- To promote good corporate governance in the department;
- To invest in human capital by developing entrepreneurs in the arts and culture sectors;
- To ensure equal distribution of resources between rural and urban areas;
- To promote a reading, multi-lingual and multi-cultural nation;
- To provide resources to promote technological advancement in the literary arena in the province;
- To improve library and archival access in all communities;
- To facilitate economic growth through investment in arts, culture and tourism activities;
- To fight poverty and create jobs within communities; and
- To establish Private Public Partnerships to ensure efficient and effective service delivery.

#### Core functions

The core function of this department encompasses the development of arts, culture and tourism, as well as archives and library services.

#### Legislative mandates

The department is governed by the following pieces of legislation and policy directives:

- The Constitution of the Republic of South Africa, 1996
- National Language Policy Framework
- Pan South African Language Board Act ( Act 59 of 1995)

- Substitution of notice 120 of 1997 concerning norms and rules for Provincial Language Board
- Promotion of Access to Information Act (Act 2 of 2000)
- The National Archives of South Africa Act (Act 43 of 1996)
- Local Government Municipal Structures Act (Act 117 of 1998)
- National Council for Public Library and Archives Act (Act 6 of 2001)
- The White Paper on Arts, Culture and Heritage
- Film and Video Foundation Act (Act 71 of 1997)
- KwaZulu-Natal Archives Act (Act 5 of 2000)
- South African Geographical Names Council Act (Act 118 of 1998)
- Provincial Library Services Ordinance 5 of 1952 as amended
- KwaZulu Libraries Act (Act 18 of 1980)
- Cultural Promotions Act (Act 35 of 1993)
- KwaZulu Parliamentary Languages Act 1996
- Culture Promotions Amendment Bill, 1983 Proclamation (No. R. 36 of 1995)
- Proclamation (No. R. 34 of 2004)
- Commission for the Promotion and Protection of the Rights of Cultural, Religion and Linguistics Communities Act 2002
- Cultural Institutional Act, 1998
- National Arts Council Act, 1997
- Public Service Act, 1994 and related Regulations
- Labour Relations Act (Act 66 of 1995)
- Basic Conditions of Employment Act (Act 75 of 1997)
- Public Finance Management Act (Act 1 of 1999) and Treasury Regulations
- Skills Development Act (Act 78 of 1998)
- KZN Tourism Act (Act 11 of 1996)
- Natal Sharks Board ordinance 10 of 1964

### **Challenges and developments**

The Department of Arts, Culture and Tourism was promulgated in June 2004, and has now been in existence for more than a year. The main challenge facing the department has been to establish a fully capacitated and independent department with the limited financial resources available.

When the functions of this department were transferred from the Department of Education, costs for accommodation, operational costs and infrastructure were not transferred. In addition, departmental buildings and assets were not formally handed over by the Department of Education. As a result, the department had to negotiate for rental or leases of buildings for both Head Office and regional offices.

The rehabilitation and upgrading of archive repositories still remain a challenge. These repositories have been neglected for some time, and certain archival buildings do not comply with the minimum requirements as prescribed by the National Archives of South Africa Act of 1996. Although the repositories need attention, the department will not be able to address these issues adequately over the MTEF, because of financial constraints. However, the department will undertake minor renovations in respect of providing access to the disabled, and will maintain and develop the facilities at the three repositories within its allocated funding.

Another challenge the department is confronted with, is the inability to undertake any major projects due to lack of funding. However, funds have been directed from within the departmental budget to small projects with high priority, which largely contribute to the goals of the department.

The transformation of the tourism industry to an industry where all communities can participate and benefit economically has progressed with the establishment of a component within Programme 4: Tourism and Corporate Strategy. This component will oversee the public entities that fall under the auspices of the department, and will initiate projects geared to job creation and income generation.

## **2. Review of the current financial year – 2005/06**

The 2005/06 financial year was the first full year of this department's existence. The department undertook to fully establish itself through the filling of critical support function posts, including the appointment of the Head of Department and Chief Financial Officer. Most senior managers attended an extensive financial management course, and internal training was also undertaken on procurement and budget processes.

Several of the critical posts filled were in financial management and human resources. Procedures and systems were put in place to centralise the procurement system and all financial processes. The Supply Chain Management component made every effort to promote black economic empowerment, and ensured greater participation of small medium and micro enterprises in the procuring of goods and services.

The Asset Management component completed a full verification process to produce a more accurate fixed asset register. Additional staff were temporarily deployed to this section to assist with the tagging of all assets. In addition, a project plan was developed to ensure that the department complies with target dates set by the National Treasury in the finalisation of the fixed asset register by 31 March 2006.

The implementation of various special projects contributed to the link of the arts, culture and tourism nexus. These projects included the hosting of King Shaka Day, the Reed Dance and the First Fruit Ceremony.

With regard to the Arts and Culture component, various programmes were undertaken to fight poverty, generate sustainable income and ensure the transfer of skills. These programmes were targeted at women, the youth and the physically disabled. The department also continued to support art centres that provide community access to infrastructure for the development of artists.

The department's initiative to "Identify, Develop and Promote" was vigorously rolled out to provide opportunities for artists, and this theme was central to all projects in the department.

The Language Services component under Programme 2: Cultural Affairs successfully co-ordinated the holding of the Provincial Literature Exhibition and the Provincial Language Indaba, coupled with the celebration of the International Mother-Tongue Day. This component also participated in various conferences, and translated approximately fifteen bills which were tabled in the Provincial Legislature.

The Library Services component completed, furnished and equipped three libraries in the Ncotshane, Eshowe, and Sezela district municipalities. Two existing libraries were extended in Madadeni and Hluhluwe, and new library buildings are underway in Nongoma, Eastwood, Jozini and Hlabisa. The extension and renovation of the library in Bergville and the children's library in the city of Pietermaritzburg will be completed by the end of 2005/06. The library building programme ensures increased access to reading material by all, and contributes to the aim of creating and sustaining a reading culture.

The Archives component rolled out the electronic records management system, and was inundated with requests from the community to record their history.

The component overseeing the public entities under Programme 4: Tourism and Corporate strategy was fully established and functional. The unit contributed to increased international partnerships to expand the tourism sector, and created new opportunities for previously marginalised communities. Furthermore, the unit commenced with the development of the provincial Tourism Policy, initiated and co-ordinated the Tourism Mentorship Programme, and co-ordinated the Tourism Ambassador Programme in partnership with district municipalities. In addition, it also played a major role in linking and co-ordinating the nexus between arts, culture and tourism by working closely with the regional offices.

### **3. Outlook for the coming financial year – 2006/07**

In the forthcoming year, the department, through the Library Services component, will complete building projects that are currently underway in Mtubatuba, Impendle, Ixopo, KwaMbonambi, Empangeni and Bulwer. The construction of new libraries will commence in Izingoleni, KwaDukuza and Tugela Ferry.

In addition to these projects, the ongoing service delivery of providing books, magazines, audio-visual material, computerisation, training and support to affiliated libraries in local authorities will continue.

The budget for the Language Services component was increased over the MTEF. This will result in additional projects, including the launching of the Provincial Trilingual Term List, hosting literature exhibitions in every region, and hosting a language awareness week. This component will also purchase once-off translation equipment to facilitate interpreting services offered to other government institutions.

Further projects will be undertaken to encourage the unemployed in communities to benefit commercially in arts, culture and tourism. For example, the arts and cultural programme will embark on the following projects to alleviate poverty in communities and contribute to sustainable income generation:

- Arts skills development, with the aim of promoting and developing artistic skills of the unemployed;
- Arts centre development, for enhancing and developing facilities in previously disadvantaged areas;
- Arts and cultural festivities, including the visual arts and craft exhibition, which target the unemployed to display their artistic material;
- Advanced sustainable development of artists, with the aim of identifying young people and developing them to a stage where they can succeed in making a living from their art;
- Arts and cultural programmes, aimed at HIV and AIDS awareness programmes; and
- Capacitating artists to record and attend auditions, as well as participate in functions at national level.

A task team and a service provider were appointed to roll-out the reading culture campaign. The two components, Language Services and Library Services, are key role-players in this campaign. These components will facilitate literature development through developing and sustaining a reading culture. This project has the full support of the Provincial Cabinet, and will contribute to the development of writers, as well as encourage and increase reading in the province.

Programme 4: Tourism and Corporate Strategy will put in place projects aimed at transforming entrepreneurs from the second to the first economy, and eradicating poverty through the creation of rural income opportunities. Several of these projects were initiated in 2005/06, and will continue in 2006/07. The following projects are planned for the new financial year:

- Tourism development and awareness project, with the emphasis on community-based tourism and packaging of tourism to benefit unemployed communities;
- Enhance integrated multi-sectoral participation in the tourism industry through integrated tourism projects and educational awareness programmes that target the local and tourism community; and
- Ensure availability of tourism opportunities to promote the province as a tourist destination through awareness programmes and the implementation of the Tourism Ambassador Programme, which focuses on tourist-friendly unemployed people, who will be trained to guide tourists in KwaZulu-Natal.

### **4. Receipts and financing**

#### **4.1 Summary of receipts and financing**

Table 15.1 below gives the sources of funding used for Vote 15 over the seven-year period from 2002/03 to the 2008/09. The table also compares actual and budgeted receipts against actual and budgeted payments.

In addition to the additional funding of R10,7 million received in the 2005/06 adjusted budget, there was a roll-over of R8 million from 2004/05 to 2005/06. An amount of R1 million was suspended from the

Department of Economic Development during the 2005/06 Adjustments Estimate, being the department's contribution to the Annual Tourism Indaba.

The department's budget allocation is R254,7 million in 2006/07, rising to R280,5 million in 2008/09.

**Table 15.1: Summary of receipts and financing**

| R000                                     | Outcome            |                    |                    | Main Budget    | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |                |                |
|--|--------------------|--------------------|--------------------|----------------|----------------------------|------------------|-----------------------|----------------|----------------|
|  | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |                |                            |                  | 2006/07               | 2007/08        | 2008/09        |
| Provincial allocation                    | 128,504            | 147,322            | 192,108            | 209,503        | 210,503                    | 210,503          | 254,726               | 263,944        | 280,493        |
| <b>Total receipts</b>                    | <b>128,504</b>     | <b>147,322</b>     | <b>192,108</b>     | <b>209,503</b> | <b>210,503</b>             | <b>210,503</b>   | <b>254,726</b>        | <b>263,944</b> | <b>280,493</b> |
| <b>Total payments</b>                    | <b>128,504</b>     | <b>144,186</b>     | <b>192,591</b>     | <b>209,503</b> | <b>229,220</b>             | <b>229,220</b>   | <b>254,726</b>        | <b>263,944</b> | <b>280,493</b> |
| Surplus/(Deficit) before financing       | -                  | 3,136              | (483)              | -              | (18,717)                   | (18,717)         | -                     | -              | -              |
| Financing<br>of which                    |                    |                    |                    |                |                            |                  |                       |                |                |
| Provincial roll-overs                    | -                  | -                  | -                  | -              | 8,017                      | 8,017            | -                     | -              | -              |
| Provincial cash resources                | -                  | -                  | 8,500              | -              | 10,700                     | 10,700           | -                     | -              | -              |
| <b>Surplus/(deficit) after financing</b> | <b>-</b>           | <b>3,136</b>       | <b>8,017</b>       | <b>-</b>       | <b>-</b>                   | <b>-</b>         | <b>-</b>              | <b>-</b>       | <b>-</b>       |

## 4.2 Departmental receipts collection

Table 15.2 below indicates the estimated departmental receipts for Vote 15. The main sources of revenue collected by this department are in respect of the four cultural halls and two camp-sites, which fall under the control of this department. The estimates provided over the MTEF are based on the amounts that are currently collected for the hiring of these facilities. The reduction over the MTEF is as a result of once-off revenue relating to financial transactions, as well as revenue collected by the Department of Education on behalf of this department. This distorted the revenue collected in 2005/06.

Every effort will be made to undertake minor maintenance of the department's cultural halls and camp-sites within the existing budget, to improve their physical condition, which should result in improved revenue collection from these sites.

**Table 15.2: Details of departmental receipts**

| R000   | Outcome            |                    |                    | Main Budget | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |           |           |
|--|--------------------|--------------------|--------------------|-------------|----------------------------|------------------|-----------------------|-----------|-----------|
|  | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |             |                            |                  | 2006/07               | 2007/08   | 2008/09   |
| Tax receipts   | -                  | -                  | -                  | -           | -                          | -                | -                     | -         | -         |
| Non-tax receipts                                     | -                  | -                  | 98                 | -           | -                          | 112              | 86                    | 90        | 97        |
| Sale of goods and services other than capital assets | -                  | -                  | 98                 | -           | -                          | 112              | 86                    | 90        | 97        |
| Fines, penalties and forfeits                        | -                  | -                  | -                  | -           | -                          | -                | -                     | -         | -         |
| Interest, dividends and rent on land                 | -                  | -                  | -                  | -           | -                          | -                | -                     | -         | -         |
| Transfers received                                   | -                  | -                  | -                  | -           | -                          | -                | -                     | -         | -         |
| Sales of capital assets                              | -                  | -                  | -                  | -           | -                          | -                | -                     | -         | -         |
| Financial transactions                               | -                  | -                  | -                  | -           | -                          | 19               | -                     | -         | -         |
| <b>Total</b>   | <b>-</b>           | <b>-</b>           | <b>98</b>          | <b>-</b>    | <b>-</b>                   | <b>131</b>       | <b>86</b>             | <b>90</b> | <b>97</b> |

## 5. Payment summary

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates in terms of programmes and economic classification. Further details are given in Section 6 below, as well as *Annexure to Vote 15 – Arts, Culture and Tourism*.

### 5.1 Key assumptions

Through its core services, the department's aim is to target the second economy and provide opportunities for job creation and capacity building in arts and crafts. The core services rendered by this department are largely exposed to the general increase in price levels; therefore inflation was incorporated across all programmes over the MTEF period. Some of these services include the hosting of arts and cultural events and workshops, and the provision of library material and transfers made to the public entities. However, in some instances, the allocation to entities was decreased in accordance with budget constraints.

- *Compensation of employees:* The general salary increase of 5 per cent, as well as the carry-through costs for posts filled in 2005/06, were taken into consideration in the calculation thereof.
- *Goods and services:* Analysis of the department's expenditure from the time it came into existence reveals that the bulk of expenditure is incurred under the category *Goods and services*. This expenditure included costs associated with arts and cultural events that are hosted by the department. This principle was then applied in the 2005/06 Adjustments Estimate, as well as over the MTEF, accounting for the increase in the budget for *Goods and services*.

## 5.2 Additional allocation for 2006/07 MTEF

Table 15.3 illustrates the additional funding that was allocated to the department over the 2006/07 MTEF.

**Table 15.3: Summary of additional allocation for the 2006/07 MTEF**

| R000  | 2006/07       | 2007/08       | 2008/09       |
|---|---------------|---------------|---------------|
| <b>Increase/(decrease) in baseline allocation</b>   | <b>34,911</b> | <b>33,140</b> | <b>33,533</b> |
| Carry-through costs of 2005/06 Adjustments Estimate | 18,690        | 19,624        | 20,998        |
| Cultural Affairs                                    | 9,521         | 7,516         | 6,235         |
| Office administrative costs                         | 6,700         | 6,000         | 6,300         |

Being a newly established department, no provision was made for operational and accommodation costs in the 2005/06 main budget. These costs were addressed with the allocation of additional funding in the 2005/06 Adjustments Estimate.

The bulk of the additional funding allocated to the department over the MTEF is in respect of the carry-through costs of the increase allocated in the 2005/06 Adjustments Estimate, and relates to critical support function posts that were previously not budgeted for. The department also received additional funding for Cultural Affairs. This will be channelled towards reinforcing the sustainability of arts and culture industries, increasing participation of the rural community through the ministerial 'Identify Develop and Promote' initiative, engaging with small scale projects to address the illiteracy rate in rural areas, and ensuring a more equal distribution of resources between rural and urban areas.

The additional funding received for office administrative costs will be utilised to cover the shortfall in respect of office accommodation over the MTEF period.

## 5.3 Programme summary

Table 15.4 below provides a summary of payments and estimates by programme. The programmes of the department are aligned to the generic structures for the sector, with the exception of Programme 4: Tourism and Corporate Strategy, which does not form part of the national sector specific programme structure.

**Table 15.4: Summary of payments and estimates by programme**

| R000                                | Outcome         |                 |                 | Main Budget    | Adjusted Budget | Estimated actual | Medium-term estimates |                |                |
|-------------------------------------|-----------------|-----------------|-----------------|----------------|-----------------|------------------|-----------------------|----------------|----------------|
|                                     | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |                |                 |                  | 2005/06               | 2006/07        | 2007/08        |
| 1. Administration                   | -               | -               | 17,178          | 21,854         | 34,671          | 34,671           | 40,194                | 40,374         | 42,931         |
| 2. Cultural Affairs                 | 24,312          | 26,039          | 42,507          | 39,138         | 47,038          | 47,038           | 55,144                | 56,456         | 59,079         |
| 3. Library and Information Services | 53,310          | 51,265          | 66,784          | 74,443         | 68,543          | 68,543           | 77,973                | 81,871         | 87,602         |
| 4. Tourism and Corporate Strategy   | 50,882          | 66,882          | 66,122          | 74,068         | 78,968          | 78,968           | 81,415                | 85,243         | 90,881         |
| <b>Total</b>                        | <b>128,504</b>  | <b>144,186</b>  | <b>192,591</b>  | <b>209,503</b> | <b>229,220</b>  | <b>229,220</b>   | <b>254,726</b>        | <b>263,944</b> | <b>280,493</b> |

Note: Programme 1 includes MEC remuneration payable as from 1 April 2005 Salary: R544,123. Car allowance: R136,030

The increase in the 2005/06 adjusted budget in Programme 1: Administration is due to additional funding received for critical support functions which were not budgeted for previously, and for the roll-over of funds for furniture and equipment that was ordered in 2004/05, but paid for and delivered in 2005/06.

The carry-through costs for critical support functions, together with additional funding allocated for office accommodation, explain the increase in the budget for Programme 1: Administration over the MTEF. Similarly, the increase in the Programme 2: Cultural Affairs in the 2005/06 adjusted budget is due to additional funding received for the Freedom Day celebration and the Reed Dance, as well as the roll-over of funds from 2004/05 in respect of the transfer payment to the Play House Company, which was not paid in 2004/05. The increase over the MTEF in Programme 2 is explained by the additional allocation received by the department to undertake more projects with the aim of empowering artists and crafters.

With regard to Programme 3: Library and Information Services, the 2005/06 main budget was reduced in the adjusted budget to cater for budget pressures in other programmes. However, the budget allocated over the MTEF reflects a consistent trend, in line with inflation.

Programme 4: Tourism and Corporate Strategy reflects an increase in the 2005/06 adjusted budget as well as over the MTEF, due to carry-through costs in respect of support staff, operational costs and for tourism projects, which were not funded previously.

## 5.4 Summary of economic classification

Table 15.5 below illustrates payments and budget trends for the department per economic classification.

**Table 15.5: Summary of payments and estimates by economic classification**

| R000                                 | Outcome            |                    |                    | Main Budget    | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |                |                |
|--------------------------------------|--------------------|--------------------|--------------------|----------------|----------------------------|------------------|-----------------------|----------------|----------------|
|                                      | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |                |                            |                  | 2006/07               | 2007/08        | 2008/09        |
| <b>Current payments</b>              | <b>54,077</b>      | <b>54,334</b>      | <b>92,517</b>      | <b>97,910</b>  | <b>127,416</b>             | <b>127,416</b>   | <b>146,762</b>        | <b>151,892</b> | <b>162,183</b> |
| Compensation of employees            | 21,532             | 17,812             | 30,875             | 40,320         | 51,137                     | 51,137           | 62,327                | 65,881         | 69,783         |
| Goods and services                   | 32,545             | 36,522             | 61,642             | 57,590         | 76,279                     | 76,279           | 84,435                | 86,011         | 92,400         |
| Other                                | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| <b>Transfers and subsidies to:</b>   | <b>72,195</b>      | <b>88,193</b>      | <b>94,024</b>      | <b>104,618</b> | <b>96,050</b>              | <b>96,050</b>    | <b>106,261</b>        | <b>110,340</b> | <b>116,374</b> |
| Local government                     | 11,703             | 13,071             | 17,971             | 19,988         | 15,639                     | 15,639           | 19,938                | 19,900         | 19,900         |
| Non-profit institutions              | 9,610              | 8,240              | 10,105             | 10,562         | 6,343                      | 6,343            | 10,800                | 11,291         | 11,995         |
| Households                           | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Other                                | 50,882             | 66,882             | 65,948             | 74,068         | 74,068                     | 74,068           | 75,523                | 79,149         | 84,479         |
| <b>Payments for capital assets</b>   | <b>2,232</b>       | <b>1,659</b>       | <b>6,050</b>       | <b>6,975</b>   | <b>5,754</b>               | <b>5,754</b>     | <b>1,703</b>          | <b>1,712</b>   | <b>1,936</b>   |
| Buildings and other fixed structures | -                  | -                  | -                  | 167            | 2,398                      | 2,398            | 175                   | 184            | 197            |
| Machinery and equipment              | 2,232              | 1,659              | 6,050              | 6,808          | 3,356                      | 3,356            | 1,528                 | 1,528          | 1,739          |
| Other                                | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| <b>Total</b>                         | <b>128,504</b>     | <b>144,186</b>     | <b>192,591</b>     | <b>209,503</b> | <b>229,220</b>             | <b>229,220</b>   | <b>254,726</b>        | <b>263,944</b> | <b>280,493</b> |

The category *Compensation of employees* increases substantially in 2006/07 from 2005/06 with the carry-through costs over the MTEF. This can be attributed to the department filling crucial support function posts in the human resources and financial management components.

*Goods and services* is the highest expenditure category, catering predominantly for arts and cultural events, major festivals, workshops and the purchase of library material. After a significant increase in 2005/06 to meet the needs of the newly created department, the allocation stabilises over the 2006/07 MTEF.

For the most part, the amounts reflected as *Transfers and subsidies to: Local government* relate to grants made by Library Services for the building of libraries at municipal level. The original budget was reduced by R4,4 million in the 2005/06 adjusted budget, to fund critical support functions that were not previously budgeted for. The allocation for the 2006/07 MTEF remains constant at the 2005/06 original budget level.

The category *Transfers and subsidies to: Non-profit institutions* comprises amounts granted to arts councils and art centres, and to public entities that receive funding from the department. This category was reduced in the 2005/06 adjusted budget to fund spending pressures in *Goods and services*. This savings was possible due to the fact that most of the arts councils did not comply with Section 38 of the Public Finance Management Act. The allocation over the 2006/07 MTEF remains constant, in line with the 2005/06 original budget level, and incorporating inflation.

In the 2005/06 adjusted budget, the allocation for *Buildings and other fixed structures* was increased to cater for the renovations of the building occupied by Library Services. In addition, *Machinery and equipment* was reduced in the adjusted budget to accommodate spending pressures in *Goods and services*. The high amounts allocated to *Machinery and equipment* in both 2004/05 and 2005/06 relate to the establishment of the new department, and include the once-off purchase of office furniture and equipment. Thereafter, only minimum costs are provided for under this category over the MTEF.

## 5.5 Summary of expenditure and estimate by district municipal area

Table 15.6 below shows the expenditure to be incurred by the department within each district municipal area. The eThekweni and the uMgungundlovu municipalities reflect disproportionately large portions of spending in 2005/06, as well as over the MTEF period. This is due to the fact that the public entities funded by the department fall within the eThekweni area, while the department's head office is situated in the uMgungundlovu district municipal area. The department's two regional offices fall within uThukela and Zululand, explaining the high projected spending within these two district municipalities. The funds budgeted for spending within the other district municipal areas is based on the nodal poverty areas.

**Table 15.6: Summary of expenditure and estimates by district municipal area**

| District Municipal Area | Estimated Actual 2005/06 | Medium-term estimates |                |                |
|-------------------------|--------------------------|-----------------------|----------------|----------------|
|                         |                          | 2006/07               | 2007/08        | 2008/09        |
| <b>R000</b>             |                          |                       |                |                |
| eThekweni               | 96,091                   | 100,450               | 105,785        | 114,518        |
| Ugu                     | 2,434                    | 7,003                 | 7,263          | 5,532          |
| uMgungundlovu           | 81,939                   | 98,297                | 100,921        | 107,695        |
| Uthukela                | 8,882                    | 7,483                 | 9,945          | 8,712          |
| Umzinyathi              | 3,076                    | 5,920                 | 5,442          | 5,199          |
| Amajuba                 | 1,486                    | 2,764                 | 2,924          | 3,136          |
| Zululand                | 20,618                   | 14,492                | 16,231         | 16,766         |
| Umkhanyakude            | 5,135                    | 5,946                 | 3,124          | 3,025          |
| uThungulu               | 2,742                    | 2,743                 | 3,336          | 6,278          |
| Ilembe                  | 2,142                    | 5,847                 | 5,853          | 6,631          |
| Sisonke                 | 4,675                    | 3,781                 | 3,120          | 3,001          |
| <b>Total</b>            | <b>229,220</b>           | <b>254,726</b>        | <b>263,944</b> | <b>280,493</b> |

## 5.6 Summary of infrastructure expenditure and estimates

Table 15.7 below gives a summary of infrastructure expenditure and estimates.

**Table 15.7: Summary of infrastructure expenditure and estimates**

| R000                     | Outcome         |                 |                 | Main Budget   | Adjusted Budget 2005/06 | Estimated actual | Medium-term estimates |               |               |
|--------------------------|-----------------|-----------------|-----------------|---------------|-------------------------|------------------|-----------------------|---------------|---------------|
|                          | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                         |                  | 2006/07               | 2007/08       | 2008/09       |
| <b>Capital</b>           | <b>11,639</b>   | <b>13,000</b>   | <b>17,900</b>   | <b>20,067</b> | <b>17,898</b>           | <b>17,898</b>    | <b>20,075</b>         | <b>20,084</b> | <b>20,097</b> |
| New constructions        | -               | -               | -               | -             | -                       | -                | -                     | -             | -             |
| Rehabilitation/upgrading | -               | -               | -               | 167           | 2,398                   | 2,398            | 175                   | 184           | 197           |
| Other capital projects   | -               | -               | -               | -             | -                       | -                | -                     | -             | -             |
| Infrastructure transfer  | 11,639          | 13,000          | 17,900          | 19,900        | 15,500                  | 15,500           | 19,900                | 19,900        | 19,900        |
| <b>Current</b>           | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>      | <b>-</b>                | <b>-</b>         | <b>-</b>              | <b>-</b>      | <b>-</b>      |
| <b>Total</b>             | <b>11,639</b>   | <b>13,000</b>   | <b>17,900</b>   | <b>20,067</b> | <b>17,898</b>           | <b>17,898</b>    | <b>20,075</b>         | <b>20,084</b> | <b>20,097</b> |

In the 2005/06 adjusted budget, the amount allocated for *Rehabilitation and upgrading* was increased, while *Infrastructure transfers* for library building projects was decreased. The amounts reflected under *Rehabilitation and upgrading* in the 2005/06 main budget and over the 2006/07 MTEF are for minor renovations to campsites, community halls and art centres.

The increase of R2,2 million against *Rehabilitation and upgrading* in the 2005/06 adjusted budget was to cater for renovations of the building occupied by Library Services. These funds were previously budgeted for by the Department of Education and were not transferred to this department in the 2004/05 Adjustments Estimate. As a result, provision was made for these costs in the 2005/06 adjusted budget.

The category *Infrastructure transfers* relates to the subsidy paid to municipalities to assist in the building of libraries. The original budget was reduced by R4,4 million in the 2005/06 adjusted budget, to fund support function components which were not budgeted for. The MTEF allocation is constant, as the development in library building projects has reached a point where the funds are adequate to meet the demand of municipalities.

Full details of the projects to be undertaken appear in the *Annexure to Vote 15 – Arts, Culture and Tourism*.

## 5.7 Transfers to public entities

Table 15.8 below reflects the payments made to the three public entities funded by this department and residing within Programme 4: Tourism and Corporate Strategy. The KwaZulu-Natal Philharmonic Orchestra was previously included as a public entity. The status of this institution, as well as the Playhouse Company, has been subsequently reviewed. As a result, the KwaZulu-Natal Philharmonic Orchestra is now a Section 21 company, as opposed to a public entity, budgeted for under Programme 2: Cultural Affairs. The Playhouse Company, which is a national public entity, is now reflected as a public entity.

The allocations of the KZN Tourism Authority and the Natal Sharks Board are in line with inflation. The transfer to the Playhouse Company was reviewed and decreased in line with the department's affordability. In 2004/05, the department did not transfer funds to the Playhouse Company, due to non-compliance with Section 38 (1) (j) of the Public Finance Management Act, which requires written assurance that the entity implements effective, efficient and transparent financial management and internal control systems.

A financial summary in respect of each public entity is presented in the *Annexure to Vote 15*.

**Table 15.8: Summary of departmental transfers to public entities**

| R000                  | Outcome            |                    |                    | Main Budget   | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |               |               |
|-----------------------|--------------------|--------------------|--------------------|---------------|----------------------------|------------------|-----------------------|---------------|---------------|
|                       | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |               |                            |                  | 2006/07               | 2007/08       | 2008/09       |
| KZN Tourism Authority | 34,000             | 45,000             | 49,066             | 52,186        | 52,186                     | 52,186           | 54,796                | 57,536        | 61,563        |
| The Playhouse Company | -                  | 5,000              | -                  | 5,000         | 5,000                      | 5,000            | 3,000                 | 3,000         | 3,000         |
| Natal Sharks Board    | 16,882             | 16,882             | 16,882             | 16,882        | 16,882                     | 16,882           | 17,727                | 18,613        | 19,916        |
| <b>Total</b>          | <b>50,882</b>      | <b>66,882</b>      | <b>65,948</b>      | <b>74,068</b> | <b>74,068</b>              | <b>74,068</b>    | <b>75,523</b>         | <b>79,149</b> | <b>84,479</b> |

## 5.8 Transfers to other entities

Table 15.9 below gives a breakdown of transfers made to other entities, which are categorised as *Non-profit institutions*.

The KZN Philharmonic Orchestra was established in terms of an association incorporated under Section 21 of the Companies Act. This body is a non-profit institution committed to ensuring the development of artists through nurturing local talent and skills, and providing cultural entertainment.

**Table 15.9: Summary of departmental transfers to other entities**

| R000                              | Outcome            |                    |                    | Main Budget   | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |               |               |
|-----------------------------------|--------------------|--------------------|--------------------|---------------|----------------------------|------------------|-----------------------|---------------|---------------|
|                                   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |               |                            |                  | 2006/07               | 2007/08       | 2008/09       |
| <b>KZN Philharmonic Orchestra</b> | <b>4,000</b>       | <b>4,000</b>       | <b>9,000</b>       | <b>4,000</b>  | <b>4,000</b>               | <b>4,000</b>     | <b>4,200</b>          | <b>4,410</b>  | <b>4,719</b>  |
| <b>Arts centres</b>               | <b>601</b>         | <b>601</b>         | <b>-</b>           | <b>610</b>    | <b>610</b>                 | <b>610</b>       | <b>4,600</b>          | <b>4,831</b>  | <b>5,152</b>  |
| Indonsa Art Centre                | 601                | 601                | -                  | 610           | 610                        | 610              | 1,200                 | 1,260         | 1,349         |
| Stable Theatre                    | -                  | -                  | -                  | -             | -                          | -                | 1,200                 | 1,260         | 1,349         |
| Ntuzuma Art Centre                | -                  | -                  | -                  | -             | -                          | -                | 1,200                 | 1,260         | 1,349         |
| Bat Centre                        | -                  | -                  | -                  | -             | -                          | -                | 500                   | 525           | 552           |
| KwaSuka                           | -                  | -                  | -                  | -             | -                          | -                | 150                   | 158           | 166           |
| Winston Churchill                 | -                  | -                  | -                  | -             | -                          | -                | 200                   | 210           | 221           |
| Gobhela                           | -                  | -                  | -                  | -             | -                          | -                | 150                   | 158           | 166           |
| <b>Arts council</b>               | <b>5,009</b>       | <b>3,639</b>       | <b>1,105</b>       | <b>5,952</b>  | <b>1,733</b>               | <b>1,733</b>     | <b>2,000</b>          | <b>2,050</b>  | <b>2,124</b>  |
| <b>Total</b>                      | <b>9,610</b>       | <b>8,240</b>       | <b>10,105</b>      | <b>10,562</b> | <b>6,343</b>               | <b>6,343</b>     | <b>10,800</b>         | <b>11,291</b> | <b>11,995</b> |

The art centres listed in Table 15.9 above receive funds from the department for their contribution to developing and training artists, and providing access to cultural infrastructure. Over the MTEF, the department will fund existing art centres that previously did not receive funding from the department. These centres currently contribute substantially to the development of artists, and are in need of funding.

The amount reflected against the Arts Council is paid to properly constituted arts, culture and craft organisations that promote, develop and preserve arts and culture in the province. The Provincial Art and Culture Council assesses applications received from various organisations, and makes recommendations to the Minister of Arts, Culture and Tourism, who makes the final decision. The recommendations are based on a list of criteria which include:

- Proof of existence of the organisation;
- Financial records and the effectiveness of the accounting structure;
- No previous records of misappropriation of funds;
- Completion of successful projects in the previous two years;
- Sustainability and viability of the organisation; and
- Ability to communicate with the target audience.

## 5.9 Transfers to local government

Table 15.10 below indicates transfers made by the department to local government. Details of the amounts reflected per municipality are reflected in the *Annexure to Vote 15 – Arts, Culture and Tourism*.

**Table 15.10: Summary of departmental transfers to local government by category**

| R000                     | Outcome         |                 |                 | Main Budget   | Adjusted Budget 2005/06 | Estimated actual | Medium-term estimates |               |               |
|--------------------------|-----------------|-----------------|-----------------|---------------|-------------------------|------------------|-----------------------|---------------|---------------|
|                          | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                         |                  | 2006/07               | 2007/08       | 2008/09       |
| Category A               | 1,345           | 522             | 465             | -             | -                       | -                | -                     | 645           | 3,000         |
| Category B               | 9,244           | 12,236          | 71              | 88            | 14,185                  | 14,185           | -                     | -             | -             |
| Category C               | 977             | 313             | 17,435          | -             | 1,454                   | 1,454            | 11,613                | 11,100        | 9,900         |
| Unallocated/unclassified | 137             | -               | -               | 19,900        | -                       | -                | 8,325                 | 8,155         | 7,000         |
| <b>Total</b>             | <b>11,703</b>   | <b>13,071</b>   | <b>17,971</b>   | <b>19,988</b> | <b>15,639</b>           | <b>15,639</b>    | <b>19,938</b>         | <b>19,900</b> | <b>19,900</b> |

Two categories of transfers are included in the table above. The first is in respect of the Regional Services Council Levy, which will be discontinued at the end of June 2006. The second relates to the subsidy paid to municipalities for public libraries. This subsidy is paid to assist municipalities in funding the building, upgrading, and equipping of public libraries.

A large portion of funds is reflected as *Unallocated* in the 2006/07 MTEF. This is due to the fact that library building projects depend on factors that reside outside the control of Library Services. These factors include the capacity of municipalities to sustain the operational costs of new libraries, problems around emergent contractors, and the suitability and availability of building sites.

The 2005/06 adjusted budget for transfers to local government is reflected against Category B, as a fairly accurate costing of projects down to local municipality level was available. However, the funds over the MTEF are shown against Category C. The reason for this is that the nature of the project and exact costing down to local municipality level is difficult to predict at this prior stage, hence the budget was placed at the broader district municipality category. The funds will be moved to the correct local municipality in the 2006/07 Adjustments Estimate.

## 6. Programme description

The services rendered by this department are categorised under four programmes, as discussed in greater length below. The payments and budgeted estimates for each programme are summarised in terms of the economic classification, details of which are given in the *Annexure to Vote 15 – Arts, Culture and Tourism*.

### 6.1 Programme 1: Administration

The purpose of this programme is to provide for the overall management of the department, in accordance with the PFMA and other legislation and policies. Two new sub-programmes were created in 2005/06, namely Head of Department and Financial Management.

Tables 15.11 and 15.12 below summarise expenditure and budgeted estimates relating to the programme. The budget for the sub-programme: Corporate Services shows a substantial increase, as it includes the additional funds that were made available for office accommodation over the MTEF period. All other sub-programmes were increased to cater for inflation.

**Table 15.11: Summary of payments and estimates - Programme 1: Administration**

| R000                 | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|----------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                      | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2005/06               | 2006/07       | 2007/08       |
| Office of the MEC    | -               | -               | 6,784           | 6,679         | 6,679           | 6,679            | 7,000                 | 7,336         | 7,850         |
| Corporate Services   | -               | -               | 10,394          | 15,175        | 17,192          | 17,192           | 21,875                | 21,175        | 22,386        |
| Head of Department   | -               | -               | -               | -             | 5,100           | 5,100            | 5,345                 | 5,602         | 5,995         |
| Financial Management | -               | -               | -               | -             | 5,700           | 5,700            | 5,974                 | 6,261         | 6,700         |
| <b>Total</b>         | -               | -               | <b>17,178</b>   | <b>21,854</b> | <b>34,671</b>   | <b>34,671</b>    | <b>40,194</b>         | <b>40,374</b> | <b>42,931</b> |

**Table 15.12: Summary of payments and estimates by economic classification - Programme 1: Administration**

| R000                                 | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|--------------------------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                                      | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2005/06               | 2006/07       | 2007/08       |
| <b>Current payments</b>              | -               | -               | <b>12,209</b>   | <b>20,238</b> | <b>32,476</b>   | <b>32,476</b>    | <b>39,585</b>         | <b>39,844</b> | <b>42,364</b> |
| Compensation of employees            | -               | -               | 3,023           | 7,344         | 16,261          | 16,261           | 18,493                | 19,932        | 21,095        |
| Goods and services                   | -               | -               | 9,186           | 12,894        | 16,215          | 16,215           | 21,092                | 19,912        | 21,269        |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Transfers and subsidies to:</b>   | -               | -               | <b>5</b>        | <b>8</b>      | <b>43</b>       | <b>43</b>        | <b>12</b>             | -             | -             |
| Local government                     | -               | -               | 5               | 8             | 43              | 43               | 12                    | -             | -             |
| Non-profit institutions              | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Households                           | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Payments for capital assets</b>   | -               | -               | <b>4,964</b>    | <b>1,608</b>  | <b>2,152</b>    | <b>2,152</b>     | <b>597</b>            | <b>530</b>    | <b>567</b>    |
| Buildings and other fixed structures | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Machinery and equipment              | -               | -               | 4,964           | 1,608         | 2,152           | 2,152            | 597                   | 530           | 567           |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Total</b>                         | -               | -               | <b>17,178</b>   | <b>21,854</b> | <b>34,671</b>   | <b>34,671</b>    | <b>40,194</b>         | <b>40,374</b> | <b>42,931</b> |

The increase in *Compensation of employees* in Table 15.12 above is to provide for the full cost of all posts filled in the 2005/06 financial year. The increase in *Goods and services* in 2005/06 and 2006/07 is to cater for office accommodation, maintenance and repairs of the department's vehicle fleet, bursaries, SITA and cellular phones for senior and middle management. The allocation remains fairly constant over the MTEF period.

The large amounts allocated to the category *Machinery and equipment* in both 2004/05 and 2005/06 relate to the establishment of the new department, and include the purchase of once-off office furniture and equipment. Thereafter, only minimum costs are catered for under this category over the MTEF.

## 6.2 Programme 2: Cultural Affairs

The purpose of this programme is to assist arts and cultural organisations to promote, develop and preserve culture for the benefit of the citizens in KwaZulu-Natal.

The core services rendered by this programme are as follows:

- Developing and promoting the conservation and extension of the diversity of cultures in the province, and assisting arts and cultural organisations to preserve, promote and develop culture for the benefit of all the people in KwaZulu-Natal; and
- Rendering language services to ensure that the constitutional rights of the people are met through the utilisation of the main languages in the province.

Programme 2: Cultural Affairs is divided into two sub-programmes which are described below:

### *Arts and Culture:*

This sub-programme includes activities such as visual arts, performing arts, film and video, indigenous knowledge and institutional governance. Activities such as traditional ceremonies, national and provincial commemorative events, youth clubs and moral regeneration are also catered for here.

### *Language Services:*

The focus of the Language Services sub-programme is the promotion of multilingualism and development of historically marginalised languages. Other functions include the facilitation of access to government information and services through translation, interpretation and ensuring respect for language rights.

Tables 15.13 and 15.14 below summarise expenditure and budgeted estimates relating to Programme 2: Cultural Affairs, for the period 2002/03 to 2008/09.

**Table 15.13: Summary of payments and estimates - Programme 2: Cultural Affairs**

| R000              | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|-------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                   | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2005/06               | 2006/07       | 2007/08       |
| Arts and Culture  | 24,312          | 26,039          | 40,063          | 36,390        | 44,290          | 44,290           | 48,759                | 49,931        | 52,343        |
| Language Services | -               | -               | 2,444           | 2,748         | 2,748           | 2,748            | 6,385                 | 6,525         | 6,736         |
| <b>Total</b>      | <b>24,312</b>   | <b>26,039</b>   | <b>42,507</b>   | <b>39,138</b> | <b>47,038</b>   | <b>47,038</b>    | <b>55,144</b>         | <b>56,456</b> | <b>59,079</b> |

**Table 15.14: Summary of payments and estimates by economic classification - Programme 2: Cultural Affairs**

| R000                                 | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|--------------------------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                                      | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2005/06               | 2006/07       | 2007/08       |
| <b>Current payments</b>              | <b>14,120</b>   | <b>17,658</b>   | <b>32,288</b>   | <b>26,133</b> | <b>40,060</b>   | <b>40,060</b>    | <b>44,000</b>         | <b>44,755</b> | <b>46,542</b> |
| Compensation of employees            | 4,656           | 1,791           | 8,659           | 12,605        | 12,605          | 12,605           | 17,162                | 17,929        | 18,770        |
| Goods and services                   | 9,464           | 15,867          | 23,629          | 13,528        | 27,455          | 27,455           | 26,838                | 26,826        | 27,772        |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Transfers and subsidies to:</b>   | <b>9,625</b>    | <b>8,265</b>    | <b>10,118</b>   | <b>10,591</b> | <b>6,379</b>    | <b>6,379</b>     | <b>10,810</b>         | <b>11,291</b> | <b>11,995</b> |
| Local government                     | 15              | 25              | 13              | 29            | 36              | 36               | 10                    | -             | -             |
| Non-profit institutions              | 9,610           | 8,240           | 10,105          | 10,562        | 6,343           | 6,343            | 10,800                | 11,291        | 11,995        |
| Households                           | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Payments for capital assets</b>   | <b>567</b>      | <b>116</b>      | <b>101</b>      | <b>2,414</b>  | <b>599</b>      | <b>599</b>       | <b>334</b>            | <b>410</b>    | <b>542</b>    |
| Buildings and other fixed structures | -               | -               | -               | 167           | 167             | 167              | 175                   | 184           | 197           |
| Machinery and equipment              | 567             | 116             | 101             | 2,247         | 432             | 432              | 159                   | 226           | 345           |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Total</b>                         | <b>24,312</b>   | <b>26,039</b>   | <b>42,507</b>   | <b>39,138</b> | <b>47,038</b>   | <b>47,038</b>    | <b>55,144</b>         | <b>56,456</b> | <b>59,079</b> |

The increase in the 2005/06 adjusted budget for the sub-programme: Arts and Culture was mainly due to the roll-over of funds from 2004/05 for the transfer payment of R5 million to the Play House Company, as mentioned, and to additional funding received for the Freedom Day celebrations and Reed Dance. The high expenditure in 2004/05 against the sub-programme: Arts and Culture was a result of a payment of R9 million made to the KwaZulu-Natal Philharmonic Orchestra.

This programme was allocated additional funding totalling R9,5 million, R7,5 million and R6,2 million in 2006/07, 2007/08 and 2008/09, respectively. This explains the high budget reflected against both the sub-

programme: Arts and Culture and the sub-programme: Language Services over the MTEF period. The increased budget for Language Services will be utilised for a number of projects, such as formation of reading clubs, literature writing competitions, translation of the KZN Provincial Tender Documents, and a once-off purchase of translation equipment in 2006/07.

The core services rendered by this programme are largely catered for under *Goods and services*, including major events hosted, art and language exhibitions, training workshops, etc. The significant increase in the projected expenditure against *Goods and services* in 2005/06 to meet the expenditure needs of the newly created department set the trend for the 2006/07 budget, which then stabilises over the MTEF.

The increase in *Compensation of employees* from 2005/06 to the 2006/07 MTEF period is due to the new language practitioner posts to be filled in respect of the sub-programme: Language Services.

The category *Transfers and subsidies to: Non-profit institutions* caters for the payment of grants to the KZN Philharmonic Orchestra, Art Centres and Arts Councils. These Councils must adhere to certain criteria, as discussed in Section 5.8 above, before qualifying for a grant. In 2005/06, many Arts Councils did not comply with the PFMA, resulting in savings which were used to cater for increased expenditure in *Goods and services* in the 2005/06 adjusted budget.

The 2005/06 main budget for *Machinery and equipment* was too high, and was accordingly reduced in the 2005/06 adjusted budget, with the identified savings being utilised to cater for expenditure pressures under *Goods and services*. This also explains the low budget reflected against this category over the MTEF.

### Service delivery measures

Table 15.15 illustrates service delivery measures that are relevant to programme 2. In the development of service delivery measures, every attempt was made to align the measures with the generic measures for the arts and culture sector. The measures that were considered to be relevant were incorporated in the department's annual performance plans, and are reflected below.

**Table 15.15: Service delivery measures-Programme 2: Cultural Affairs**

| Output type  | Performance measures   | Performance targets |          |
|--|--|---------------------|----------|
|  |  | 2005/06             | 2006/07  |
|  |  | Est. Actual         | Estimate |
| <b>Arts and Culture</b>  |  |                     |          |
| 1.1 Create awareness of different arts and culture forms in the province   | • No. of cultural programmes concluded   | 16                  | 20       |
|  | • No. of artists and cultural activists trained and developed                    | 800                 | 850      |
|  | • No. of cultural programmes concluded for : Persons                             | 65,000              | 65,000   |
|  | • No. of cultural programmes concluded for : Food                                | -                   | 4        |
|  | • No. of festivals   | 10                  | 10       |
|  | • No. of sponsorships awarded  | 137                 | 140      |
| 1.2 Provide a platform for the development of arts and culture skills for self sustainability  | • No. of cultural administrators trained   | 31                  | 48       |
|  | • No. of artists who have recorded and attended auditions                        | 290                 | 290      |
|  | • No. of artists participating at national level                                 | 240                 | 240      |
| 1.3 Provision of training programme and facilities for moral development through cultural participation initiatives incl. Youth, women and physically challenged | • No. of training programmes   | 34                  | 47       |
|  | • No. of youth, women, physically challenged in attendance                       | 300                 | 350      |
| 1.4 Provision of access to arts and culture infrastructure   | • No. of facilities developed - disadvantaged areas                              | 7                   | 7        |
|  | • Utilisation of facilities – weekly, monthly & annually                         | 500                 | 500      |
| 1.5 Using arts and culture to address the social and health threats brought about by HIV and AIDS and other social ills  | No. of people benefited from HIV and AIDS programs                               | 5,750               | 7,050    |
| <b>Language services</b>   |  |                     |          |
| 2.1 Develop, implement and maintain language policy in the province in accordance with the National guidelines   | • % Compliance with the provincial policy  | 50%                 | 70%      |
|  | • No. of relevant language stakeholders forming partnerships with the department | 6                   | 8        |
| 2.2 Co-ordinate terminology development and lexicography (dictionary dev.)   | No. of specialised fields term-lists   | 1                   | 2        |

**Table 15.15: Service delivery measures-Programme 2: Cultural Affairs**

| Output type   | Performance measures   | Performance targets |          |
|---|--|---------------------|----------|
|   |  | 2005/06             | 2006/07  |
|   |  | Est. Actual         | Estimate |
| 2.3 Provide translation, editing and interpreting services  | • No. of meetings/seminars with interpreting service provided                            | 8                   | 15       |
|   | • No. of official documents translated and edited  | 290                 | 300      |
|   | • No. of documents made accessible to person with disabilities                           | 1                   | 10       |
|   | • No. of freelance translators, interpreters and editors in the provincial database      | 80                  | 100      |
| 2.4 Provision of administrative support service             | • % customer satisfaction  | 60%                 | 70%      |
|   | • No. of place names committees formed   | 4                   | 8        |
|   | • No. of language awareness campaigns conducted by the KZN Provincial Language Committee | 4                   | 6        |
|   | • No. of geographical names corrected and approved                                       | 20                  | 50       |
| 2.5 Access to literature books written in African languages | • No. of books sold  | 250                 | 300      |
|   | • No. of Provincial Literature Exhibitions   | 2                   | 4        |
|   | • % customer satisfaction  | 65%                 | 75%      |

### 6.3 Programme 3: Library and Information Services

The aim of this programme is to promote public libraries and archives in the province. The core services of this programme are as follows:

- Improve public library access in communities by building, upgrading and automating public libraries;
- Develop and sustain a reading culture by acquiring and processing appropriate library material;
- Ensure the equitable provision of access to information by all communities;
- Improve service delivery through promotion, training and professional support; and
- Maintain a good archival and records management practices in line with the provincial priorities.

This programme comprises two sub-programmes, namely Archives and Library Services, as follows:

#### *Archives:*

The sub-programme: Archives includes the acquisition and preservation of public records with historical value, ensures accessibility of records and promotion of their utilisation, proper management and care of all public records, and the collection of records with potential provincial value and significance.

#### *Library Services:*

The sub-programme: Library Services caters for the provision of a public library service to affiliated municipal public libraries throughout the province.

Tables 15.16 and 15.17 below summarise payments and budgeted estimates relating to these two functions.

**Table 15.16: Summary of payments and estimates - Programme 3: Library and Information Services**

| R000             | Outcome       |               |               | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|------------------|---------------|---------------|---------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                  | Audited       | Audited       | Audited       |               |                 |                  | 2006/07               | 2007/08       | 2008/09       |
|                  | 2002/03       | 2003/04       | 2004/05       |               |                 |                  |                       |               |               |
| Archives         | 6,772         | 7,758         | 8,700         | 12,812        | 11,312          | 11,312           | 13,453                | 14,125        | 15,113        |
| Library Services | 46,538        | 43,507        | 58,084        | 61,631        | 57,231          | 57,231           | 64,520                | 67,746        | 72,489        |
| <b>Total</b>     | <b>53,310</b> | <b>51,265</b> | <b>66,784</b> | <b>74,443</b> | <b>68,543</b>   | <b>68,543</b>    | <b>77,973</b>         | <b>81,871</b> | <b>87,602</b> |

Table 15.17: Summary of payments and estimates by economic classification - Programme 3: Library and Information Services

| R000                                 | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|--------------------------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                                      | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2006/07               | 2007/08       | 2008/09       |
|                                      |                 |                 |                 | 2005/06       |                 |                  |                       |               |               |
| <b>Current payments</b>              | <b>39,957</b>   | <b>36,676</b>   | <b>47,846</b>   | <b>51,539</b> | <b>50,035</b>   | <b>50,035</b>    | <b>57,337</b>         | <b>61,249</b> | <b>66,929</b> |
| Compensation of employees            | 16,876          | 16,021          | 19,054          | 20,371        | 20,371          | 20,371           | 23,774                | 24,974        | 26,719        |
| Goods and services                   | 23,081          | 20,655          | 28,792          | 31,168        | 29,664          | 29,664           | 33,563                | 36,275        | 40,210        |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Transfers and subsidies to:</b>   | <b>11,688</b>   | <b>13,046</b>   | <b>17,953</b>   | <b>19,951</b> | <b>15,555</b>   | <b>15,555</b>    | <b>19,914</b>         | <b>19,900</b> | <b>19,900</b> |
| Local government                     | 11,688          | 13,046          | 17,953          | 19,951        | 15,555          | 15,555           | 19,914                | 19,900        | 19,900        |
| Non-profit institutions              | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Households                           | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Payments for capital assets</b>   | <b>1,665</b>    | <b>1,543</b>    | <b>985</b>      | <b>2,953</b>  | <b>2,953</b>    | <b>2,953</b>     | <b>722</b>            | <b>722</b>    | <b>773</b>    |
| Buildings and other fixed structures | -               | -               | -               | -             | 2,231           | 2,231            | -                     | -             | -             |
| Machinery and equipment              | 1,665           | 1,543           | 985             | 2,953         | 722             | 722              | 722                   | 722           | 773           |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Total</b>                         | <b>53,310</b>   | <b>51,265</b>   | <b>66,784</b>   | <b>74,443</b> | <b>68,543</b>   | <b>68,543</b>    | <b>77,973</b>         | <b>81,871</b> | <b>87,602</b> |

The allocations for both the functions of Archives and Library Services reflect a reduction in the 2005/06 adjusted budget. This is due to the fact that funds were identified within this programme to finance expenditure under other programmes, where no funds were previously allocated. The reduction in the 2005/06 projected expenditure was in the sub-programme: Archives against *Goods and services*, and in Library Services against *Transfers and subsidies to: Local government* in the form of a reduced allocation for library building projects. The baseline budget with the appropriate increase to cater for inflation was restored for both sub-programmes over the MTEF period.

The bulk of the budget under *Goods and services* is allocated for the purchasing of library material for the equipping of affiliated libraries throughout the province. Library material includes books and audio-visual material such as videos, DVDs, music CDs, audio-books and magazines. The increase in the *Compensation of employees* budget from 2005/06 to the 2006/07 MTEF is due to the anticipated filling of new posts.

The Library Development Programme (managed by way of subsidy funding to municipalities) resulted in an annual increase in the number of libraries to be served. Coupled with this, there has been an annual increase in membership and circulation in all affiliated public libraries, reflecting a growth in reading and access to libraries by the wider community. Also, library building projects go hand in hand with the purchase of library material. This increased demand necessitated an increase in the amount allocated for library material, and accounts for the increase in *Goods and services* throughout the MTEF.

The budget for library building projects, reflected against *Transfers and subsidies to: Local government*, is held constant at R19,9 million over the MTEF, as the funds available are adequate to meet the demand of municipalities.

The once-off amount of R2,2 million allocated against *Building and other fixed structures* in the 2005/06 adjusted budget was in respect of renovations of the building occupied by Library Services. The category *Machinery and equipment* was over budgeted in the 2005/06 main budget, and subsequently reduced in the adjusted budget and over the MTEF period, to fund spending pressures in other categories.

### Service delivery measures

Table 15.18 below illustrates the service delivery measures relevant to Programme 3: Library and Information Services. The service delivery information appearing in the table below was developed following a strategic planning session held by the department. Note that every effort was made to align the performance measures for Library Services and Archives with the sector specific measures.

**Table 15.18: Service delivery measures-Programme 3: Library and Information Services**

| Output type  | Performance measures   | Performance targets |          |
|--|--|---------------------|----------|
|  |  | 2005/06             | 2006/07  |
|  |  | Est. Actual         | Estimate |
| <b>1. Archives</b>   |  |                     |          |
| 1.1 The acquisition, preservation and accessibility to ensure social memory  | • No. of transfers of archival received                                  | 10                  | 12       |
|  | • No. of items placed and labelled in acid free boxes                    | 300                 | 340      |
|  | • No. of enquiries (written, telephonic, e-mailed ) received /processed  | 860                 | 900      |
|  | • No. of members from the public doing research at repositories          | 1 870               | 2 000    |
|  | • No. of data-coding forms despatched for processing                     | -                   | 2 000    |
| 1.2 To promote an awareness of archives by encouraging public use of archival, records management and archival activities in private and public bodies | • No. of group / school visits to repositories                           | 14                  | 14       |
|  | • No. of brochures published and available to promote access             | 2                   | 4        |
|  | • No. of people attending repository functions                           | 200                 | 280      |
|  | • No. of relationships created or sustained                              | 4                   | 5        |
|  | • No. of initiatives to facilitate co-operation and provide skills       | 5                   | 5        |
|  | • No. of community programmes and initiatives held                       | -                   | 6        |
|  | • No. of people capacitated to conduct research and recordings           | -                   | 60       |
|  | • No. of authorities / people/ institutions approached for story tellers | -                   | 20       |
| 1.3 To ensure proper records management practices are implemented and adhered to in government bodies  | • No. of courses presented per year                                      | 21                  | 21       |
|  | • No. of officials attending courses                                     | -                   | 315      |
|  | • No. of inspections conducted in governmental bodies                    | -                   | 90       |
|  | • No. of govt. bodies assisted with compiling of classification systems  | 9                   | 10       |
|  | • No. of classification systems approved                                 | 2                   | 6        |
|  | • No. of amendments approved   | -                   | 200      |
|  | • No. of disposal reports compiled and issued                            | -                   | 2        |
|  | • No. of destruction certificates received                               | -                   | 10       |
| 1.4 To collect and record unrecorded events of the past and to ensure that gaps in historical information are filled                                   | • No. of themes or projects identified                                   | 1                   | 6        |
|  | • No. of authorities /people / institutions approached                   | 10                  | 50       |
|  | • No. of oral history interviews or recordings conducted                 | 20                  | 24       |
|  | • No. of people interviewed  | -                   | 60       |
|  | • No. of recordings processed  | -                   | 40       |
|  | • No. of finding aids compiled   | -                   | 20       |
|  | • No. of entries submitted for inclusion on the national data-base       |                     | 15       |
| <b>2. Library Services</b>   |  |                     |          |
| 2.1 Improve public library access in all communities by building and upgrading of public libraries   | No. of community library facilities developed                            | 5                   | 5        |
| 2.2 Develop and sustain a reading culture by acquiring appropriate library material  | • No. of books purchased and distributed for community libraries         | 210 000             | 220 000  |
|  | • No. of books purchased from BEE beneficiaries                          | 85 000              | 110 000  |
| 2.3 Ensure the equitable provision and access to information by all communities  | No. of libraries with integrated automated library systems               | 58                  | 62       |
| 2.4 Improve service delivery through promotion, training and professional support  | No. of promotional projects designed and produced.                       | 14                  | 14       |

## 6.4 Programme 4: Tourism and Corporate Strategy

This programme aims at facilitating economic growth through promoting and developing tourism opportunities for entrepreneurs, fighting poverty, creating jobs, establishing sound Public Private Partnerships, and providing support to public entities. The programme name, as well as the sub-programmes, was amended to fall in line with the strategic plan. The core services that are rendered by Tourism and Corporate Strategy are:

- Management of tourism development;
- Management of special projects;

- Development and research into corporate strategy;
- Provision of executive support functions, specifically for performance management and service delivery improvement; and
- Providing support to the public entities funded by the department.

Tables 15.19 and 15.20 below summarise payments and budgeted estimates relating to this programme. The payments and transfers made to the three public entities were discussed in Section 5.7 above. It must be noted that the Playhouse Company is a national public entity.

The amount reflected under the sub-programme: Management is for the operational costs of the new component, and to fund projects that are geared to transforming the entrepreneurs from the second economy to the first economy, and to eradicating poverty through the creation of new rural income opportunities. This component plans to strive towards empowered and capacitated tourism entrepreneurs as well as the availability of diverse tourism products and job opportunities. These projects will be directed to increasing tourism opportunities through the hosting of awareness programmes.

**Table 15.19: Summary of payments and estimates - Programme 4: Tourism and Corporate Strategy**

| R000                  | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|-----------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                       | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2006/07               | 2007/08       | 2008/09       |
|                       |                 |                 |                 | 2005/06       |                 |                  |                       |               |               |
| Kzn Tourism Authority | 34,000          | 45,000          | 49,066          | 52,186        | 52,186          | 52,186           | 54,796                | 57,536        | 61,563        |
| The Playhouse Company | -               | 5,000           | -               | 5,000         | 5,000           | 5,000            | 3,000                 | 3,000         | 3,000         |
| Natal Sharks Board    | 16,882          | 16,882          | 16,882          | 16,882        | 16,882          | 16,882           | 17,727                | 18,613        | 19,916        |
| Management            | -               | -               | 174             | -             | 4,900           | 4,900            | 5,892                 | 6,094         | 6,402         |
| <b>Total</b>          | <b>50,882</b>   | <b>66,882</b>   | <b>66,122</b>   | <b>74,068</b> | <b>78,968</b>   | <b>78,968</b>    | <b>81,415</b>         | <b>85,243</b> | <b>90,881</b> |

**Table 15.20: Summary of payments and estimates by economic classification - Programme 4: Tourism and Corporate Strategy**

| R000                                 | Outcome         |                 |                 | Main Budget   | Adjusted Budget | Estimated actual | Medium-term estimates |               |               |
|--------------------------------------|-----------------|-----------------|-----------------|---------------|-----------------|------------------|-----------------------|---------------|---------------|
|                                      | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |               |                 |                  | 2006/07               | 2007/08       | 2008/09       |
|                                      |                 |                 |                 | 2005/06       |                 |                  |                       |               |               |
| <b>Current payments</b>              | -               | -               | 174             | -             | 4,845           | 4,845            | 5,840                 | 6,044         | 6,348         |
| Compensation of employees            | -               | -               | 139             | -             | 1,900           | 1,900            | 2,898                 | 3,046         | 3,199         |
| Goods and services                   | -               | -               | 35              | -             | 2,945           | 2,945            | 2,942                 | 2,998         | 3,149         |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Transfers and subsidies to:</b>   | <b>50,882</b>   | <b>66,882</b>   | <b>65,948</b>   | <b>74,068</b> | <b>74,073</b>   | <b>74,073</b>    | <b>75,525</b>         | <b>79,149</b> | <b>84,479</b> |
| Local government                     | -               | -               | -               | -             | 5               | 5                | 2                     | -             | -             |
| Non-profit institutions              | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Households                           | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Other                                | 50,882          | 66,882          | 65,948          | 74,068        | 74,068          | 74,068           | 75,523                | 79,149        | 84,479        |
| <b>Payments for capital assets</b>   | -               | -               | -               | -             | 50              | 50               | 50                    | 50            | 54            |
| Buildings and other fixed structures | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| Machinery and equipment              | -               | -               | -               | -             | 50              | 50               | 50                    | 50            | 54            |
| Other                                | -               | -               | -               | -             | -               | -                | -                     | -             | -             |
| <b>Total</b>                         | <b>50,882</b>   | <b>66,882</b>   | <b>66,122</b>   | <b>74,068</b> | <b>78,968</b>   | <b>78,968</b>    | <b>81,415</b>         | <b>85,243</b> | <b>90,881</b> |

## Service delivery measures

Table 15.21 below illustrates the service delivery measures relevant to Programme 4.

**Table 15.21: Service delivery measures-Programme 4: Tourism and Corporate Strategy**

| Output type  | Performance measures  | Performance targets |          |
|--|---|---------------------|----------|
|  |   | 2005/06             | 2006/07  |
|  |   | Est. Actual         | Estimate |
| 1. Ensure development and implementation of Tourism Policy & review existing legislation | • Implementation and enactment of policy & relevant legislation                     | -                   | 60%      |
|  | • No of projects by entities that target PDIs                                       | 60%                 | 75%      |
| 2. To enhance integrated multi-sectoral participation in the tourism industry            | • No. of integrated tourism projects  | 4                   | 6        |
|  | • No. of educational awareness programmes targeting local and the tourism community | 2                   | 4        |
|  | • No. of products and service development projects by HDIs                          | 2                   | 4        |

**Table 15.21: Service delivery measures-Programme 4: Tourism and Corporate Strategy**

| Output type  | Performance measures  | Performance targets |          |
|--|---|---------------------|----------|
|  |   | 2005/06             | 2006/07  |
|  |   | Est. Actual         | Estimate |
| 3. Ensure availability of diverse tourism opportunities that promote the province as a tourist destination | • No. of awareness programmes                               | 2                   | 4        |
|  | • Implementation of the Tourism Ambassador Programme        | 2                   | 2        |
|  | • Fully functional Provincial Tourism Committee and Forum   | 100%                | 100%     |
|  | • No. of newly initiated eco-cultural tourism projects      | 2                   | 4        |
| 4. To provide support to ensure compliance and play oversight role over the public entities                | • % compliance of public entities to reporting requirements | 80%                 | 100%     |
|  | • % customer satisfaction                                   | -                   | 60%      |

## 7. Other programme information

### 7.1 Personnel numbers and costs

Table 15.22 below illustrates the personnel numbers and estimates per programme over the seven-year period, while Table 15.23 shows the breakdown of personnel in terms of the human resources and finance components.

As this is a newly established department, all attempts were made to fill critical support function posts in both these of these components. Of significance is the finance component, which encompasses the Chief Financial Officer, Supply Chain Management, Asset Management and Budget and Accounting Services. The posts anticipated to be filled over the MTEF are language practioners under the sub-programme Language Services. Funds were only allocated to the finance component in the 2005/06 adjusted budget, when it became clear that the department needs to fund this critical function in order to operate efficiently.

**Table 15.22: Personnel numbers and costs per programme**

| Personnel numbers                     | As at            | As at            | As at            | As at            | As at            | As at            | As at            |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                       | 31 March<br>2002 | 31 March<br>2003 | 31 March<br>2004 | 31 March<br>2005 | 31 March<br>2006 | 31 March<br>2007 | 31 March<br>2008 |
| 1. Administration                     | -                | -                | -                | 25               | 94               | 96               | 96               |
| 2. Cultural Affairs                   | 61               | 61               | 61               | 61               | 89               | 101              | 101              |
| 3. Library and Information Services   | 189              | 189              | 189              | 189              | 189              | 206              | 206              |
| 4. Tourism and Other Entities Support | -                | -                | -                | 2                | 11               | 13               | 13               |
| <b>Total</b>                          | <b>250</b>       | <b>250</b>       | <b>250</b>       | <b>277</b>       | <b>383</b>       | <b>416</b>       | <b>416</b>       |
| Total personnel cost (R000)           | 19,429           | 21,532           | 17,812           | 30,875           | 51,137           | 62,327           | 65,881           |
| Unit cost (R000)                      | 78               | 86               | 71               | 111              | 134              | 150              | 158              |

Table 15.23: Details of departmental personnel numbers and costs

|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 | Main<br>Budget | Adjusted<br>Budget<br>2005/06 | Estimated<br>actual | Medium-term estimates |         |         |
|---|--------------------|--------------------|--------------------|----------------|-------------------------------|---------------------|-----------------------|---------|---------|
|   |                    |                    |                    |                |                               |                     | 2006/07               | 2007/08 | 2008/09 |
| <b>Total for department</b>                 |                    |                    |                    |                |                               |                     |                       |         |         |
| Personnel numbers (head count)              | 250                | 250                | 277                | 275            | 383                           | 383                 | 416                   | 416     | 416     |
| Personnel cost (R'000)                      | 21,532             | 17,812             | 30,875             | 40,320         | 51,137                        | 51,137              | 62,327                | 65,881  | 69,783  |
| <b>Human resources component</b>            |                    |                    |                    |                |                               |                     |                       |         |         |
| Personnel numbers (head count)              | -                  | -                  | -                  | 22             | 27                            | 27                  | 27                    | 27      | 27      |
| Personnel cost (R'000)                      | -                  | -                  | -                  | 2,700          | 3,134                         | 3,134               | 3,291                 | 3,455   | 3,628   |
| Head count as % of total for department     | -                  | -                  | -                  | 8.00           | 7.05                          | 7.05                | 6.49                  | 6.49    | 6.49    |
| Personnel cost as % of total for department | -                  | -                  | -                  | 6.70           | 6.13                          | 6.13                | 5.28                  | 5.24    | 5.20    |
| <b>Finance component</b>                    |                    |                    |                    |                |                               |                     |                       |         |         |
| Personnel numbers (head count)              | -                  | -                  | -                  | -              | 28                            | 28                  | 28                    | 28      | 28      |
| Personnel cost (R'000)                      | -                  | -                  | -                  | -              | 3,925                         | 3,925               | 4,200                 | 4,924   | 5,268   |
| Head count as % of total for department     | -                  | -                  | -                  | -              | 7.31                          | 7.31                | 6.73                  | 6.73    | 6.73    |
| Personnel cost as % of total for department | -                  | -                  | -                  | -              | 7.68                          | 7.68                | 6.74                  | 7.47    | 7.55    |
| <b>Full time workers</b>                    |                    |                    |                    |                |                               |                     |                       |         |         |
| Personnel numbers (head count)              | 86                 | 71                 | 157                | 147            | 382                           | 382                 | 416                   | 416     | 416     |
| Personnel cost (R'000)                      | 21,532             | 17,812             | 30,875             | 40,320         | 51,137                        | 51,137              | 60,546                | 63,612  | 67,289  |
| Head count as % of total for department     | 34.40              | 28.40              | 56.68              | 53.45          | 99.74                         | 99.74               | 100.00                | 100.00  | 100.00  |
| Personnel cost as % of total for department | 100.00             | 100.00             | 100.00             | 100.00         | 100.00                        | 100.00              | 97.14                 | 96.56   | 96.43   |
| <b>Part-time workers</b>                    |                    |                    |                    |                |                               |                     |                       |         |         |
| Personnel numbers (head count)              | -                  | -                  | -                  | -              | -                             | -                   | -                     | -       | -       |
| Personnel cost (R'000)                      | -                  | -                  | -                  | -              | -                             | -                   | -                     | -       | -       |
| Head count as % of total for department     | -                  | -                  | -                  | -              | -                             | -                   | -                     | -       | -       |
| Personnel cost as % of total for department | -                  | -                  | -                  | -              | -                             | -                   | -                     | -       | -       |
| <b>Contract workers</b>                     |                    |                    |                    |                |                               |                     |                       |         |         |
| Personnel numbers (head count)              | -                  | -                  | -                  | -              | 1                             | 1                   | -                     | -       | -       |
| Personnel cost (R'000)                      | -                  | -                  | -                  | -              | 12                            | 12                  | -                     | -       | -       |
| Head count as % of total for department     | -                  | -                  | -                  | -              | 0.26                          | 0.26                | -                     | -       | -       |
| Personnel cost as % of total for department | -                  | -                  | -                  | -              | 0.02                          | 0.02                | -                     | -       | -       |

## 7.2 Training

Table 15.24 summarises the departmental budget for training over the seven-year period under review. Programme 1: Administration caters for the generic training needs of the department. The amount allocated for training under Programme 3: Library and Information Services is mainly for the sub-programme: Archives, for training in respect of the electronic records management system.

Table 15.24: Expenditure on training

| R000                                  | Outcome            |                    |                    | Main<br>Budget | Adjusted<br>Budget<br>2005/06 | Estimated<br>actual | Medium-term estimates |              |              |
|---------------------------------------|--------------------|--------------------|--------------------|----------------|-------------------------------|---------------------|-----------------------|--------------|--------------|
|                                       | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |                |                               |                     | 2006/07               | 2007/08      | 2008/09      |
| 1. Administration                     | -                  | -                  | 153                | 73             | 120                           | 120                 | 100                   | 120          | 128          |
| 2. Cultural Affairs                   | -                  | -                  | -                  | 13             | -                             | -                   | -                     | -            | -            |
| 3. Library and Information Services   | 830                | 735                | -                  | 1,340          | 1,340                         | 1,340               | 1,369                 | 1,438        | 1,539        |
| 4. Tourism and Other Entities Support | -                  | -                  | -                  | -              | -                             | -                   | -                     | -            | -            |
| <b>Total</b>                          | <b>830</b>         | <b>735</b>         | <b>153</b>         | <b>1,426</b>   | <b>1,460</b>                  | <b>1,460</b>        | <b>1,469</b>          | <b>1,558</b> | <b>1,667</b> |



## ANNEXURE TO VOTE 15 – ARTS, CULTURE AND TOURISM

Table 15.A: Details of departmental receipts

| R000  | Outcome            |                    |                    | Main Budget | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |         |         |
|---|--------------------|--------------------|--------------------|-------------|----------------------------|------------------|-----------------------|---------|---------|
|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |             |                            |                  | 2006/07               | 2007/08 | 2008/09 |
| <b>Tax receipts</b>   | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Casino taxes  |                    |                    |                    |             |                            |                  |                       |         |         |
| Motor vehicle licenses  |                    |                    |                    |             |                            |                  |                       |         |         |
| Horseracing   |                    |                    |                    |             |                            |                  |                       |         |         |
| Other taxes   |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Non-tax receipts</b>   | -                  | -                  | 98                 | -           | -                          | 112              | 86                    | 90      | 97      |
| Sale of goods & services other than capital assets                                  | -                  | -                  | 98                 | -           | -                          | 112              | 86                    | 90      | 97      |
| Sales of goods & services produced by depts.  | -                  | -                  | 98                 | -           | -                          | 112              | 86                    | 90      | 97      |
| Sales by market establishments  | -                  | -                  | 98                 | -           | -                          | 112              | 86                    | 90      | 97      |
| Administrative fees   |                    |                    |                    |             |                            |                  |                       |         |         |
| Other sales   | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Sales of scrap, waste, arms and other used current goods (excluding capital assets) | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Fines, penalties and forfeits   |                    |                    |                    |             |                            |                  |                       |         |         |
| Interest, dividends and rent on land  | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Interest  |                    |                    |                    |             |                            |                  |                       |         |         |
| Dividends   |                    |                    |                    |             |                            |                  |                       |         |         |
| Rent on land  |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Transfers received from:</b>   | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Other governmental units  |                    |                    |                    |             |                            |                  |                       |         |         |
| Universities and technikons   |                    |                    |                    |             |                            |                  |                       |         |         |
| International organisations   |                    |                    |                    |             |                            |                  |                       |         |         |
| Public corporations and private enterprises   |                    |                    |                    |             |                            |                  |                       |         |         |
| Households and non-profit institutions  |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Sales of capital assets</b>  | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Land and subsoil assets   |                    |                    |                    |             |                            |                  |                       |         |         |
| Other capital assets  |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Financial transactions</b>   | -                  | -                  | -                  | -           | -                          | 19               | -                     | -       | -       |
| <b>Total</b>  | -                  | -                  | 98                 | -           | -                          | 131              | 86                    | 90      | 97      |

Table 15.B: Details of payments and estimates by economic classification

| R000  | Outcome            |                    |                    | Main Budget    | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |                |                |
|---|--------------------|--------------------|--------------------|----------------|----------------------------|------------------|-----------------------|----------------|----------------|
|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |                |                            |                  | 2006/07               | 2007/08        | 2008/09        |
| <b>Current payments</b>                           | <b>54,077</b>      | <b>54,334</b>      | <b>92,517</b>      | <b>97,910</b>  | <b>127,416</b>             | <b>127,416</b>   | <b>146,762</b>        | <b>151,892</b> | <b>162,183</b> |
| Compensation of employees                         | 21,532             | 17,812             | 30,875             | 40,320         | 51,137                     | 51,137           | 62,327                | 65,881         | 69,783         |
| Salaries and wages                                | 18,732             | 15,464             | 26,861             | 34,605         | 44,491                     | 44,491           | 54,231                | 57,404         | 60,706         |
| Social contributions                              | 2,800              | 2,348              | 4,014              | 5,715          | 6,646                      | 6,646            | 8,096                 | 8,477          | 9,077          |
| Goods and services                                | 32,545             | 36,522             | 61,642             | 57,590         | 76,279                     | 76,279           | 84,435                | 86,011         | 92,400         |
| <i>of which</i>                                   |                    |                    |                    |                |                            |                  |                       |                |                |
| Leases: Office Buildings                          | -                  | -                  | -                  | -              | 800                        | 800              | 7,700                 | 7,300          | 7,900          |
| Library Material                                  | 17,076             | 14,927             | 20,304             | 18,300         | 18,300                     | 18,300           | 20,600                | 21,500         | 21,675         |
| Transport: Public events                          | -                  | -                  | 5,388              | -              | 5,500                      | 5,500            | 4,223                 | 4,560          | 4,926          |
| Honoraria   | -                  | -                  | 3,153              | -              | 4,600                      | 4,600            | 4,830                 | 5,071          | 5,325          |
| Interest and rent on land                         | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Interest  | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Rent on land                                      | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Financial transactions in assets and liabilities  | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Unauthorised expenditure                          | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| <b>Transfers and subsidies to:</b>                | <b>72,195</b>      | <b>88,193</b>      | <b>94,024</b>      | <b>104,618</b> | <b>96,050</b>              | <b>96,050</b>    | <b>106,261</b>        | <b>110,340</b> | <b>116,374</b> |
| Local government                                  | 11,703             | 13,071             | 17,971             | 19,988         | 15,639                     | 15,639           | 19,938                | 19,900         | 19,900         |
| Municipalities                                    | 11,703             | 13,071             | 17,971             | 19,988         | 15,639                     | 15,639           | 19,938                | 19,900         | 19,900         |
| Municipal agencies and funds                      | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Departmental agencies and accounts                | 50,882             | 66,882             | 65,948             | 74,068         | 74,068                     | 74,068           | 75,523                | 79,149         | 84,479         |
| Social security funds                             | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Entities receiving funds                          | 50,882             | 66,882             | 65,948             | 74,068         | 74,068                     | 74,068           | 75,523                | 79,149         | 84,479         |
| Public corporations and private enterprises       | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Public corporations                               | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Subsidies on production                           | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Other transfers                                   | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Private enterprises                               | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Subsidies on production                           | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Other transfers                                   | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Foreign governments & international organisations | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Non-profit institutions                           | 9,610              | 8,240              | 10,105             | 10,562         | 6,343                      | 6,343            | 10,800                | 11,291         | 11,995         |
| Households  | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Social benefits                                   | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Other transfers to households                     | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| <b>Payments for capital assets</b>                | <b>2,232</b>       | <b>1,659</b>       | <b>6,050</b>       | <b>6,975</b>   | <b>5,754</b>               | <b>5,754</b>     | <b>1,703</b>          | <b>1,712</b>   | <b>1,936</b>   |
| Buildings and other fixed structures              | -                  | -                  | -                  | 167            | 2,398                      | 2,398            | 175                   | 184            | 197            |
| Buildings   | -                  | -                  | -                  | 167            | 2,398                      | 2,398            | 175                   | 184            | 197            |
| Other fixed structures                            | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Machinery and equipment                           | 2,232              | 1,659              | 6,050              | 6,808          | 3,356                      | 3,356            | 1,528                 | 1,528          | 1,739          |
| Transport equipment                               | -                  | -                  | -                  | 1,608          | -                          | -                | -                     | -              | -              |
| Other machinery and equipment                     | 2,232              | 1,659              | 6,050              | 5,200          | 3,356                      | 3,356            | 1,528                 | 1,528          | 1,739          |
| Cultivated assets                                 | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Software and other intangible assets              | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| Land and subsoil assets                           | -                  | -                  | -                  | -              | -                          | -                | -                     | -              | -              |
| <b>Total</b>                                      | <b>128,504</b>     | <b>144,186</b>     | <b>192,591</b>     | <b>209,503</b> | <b>229,220</b>             | <b>229,220</b>   | <b>254,726</b>        | <b>263,944</b> | <b>280,493</b> |

Table 15.C: Details of payments and estimates by economic classification - Programme 1: Administration

| R000  | Outcome            |                    |                    | Main Budget | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |         |         |
|---|--------------------|--------------------|--------------------|-------------|----------------------------|------------------|-----------------------|---------|---------|
|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |             |                            |                  | 2006/07               | 2007/08 | 2008/09 |
| <b>Current payments</b>                             | -                  | -                  | 12,209             | 20,238      | 32,476                     | 32,476           | 39,585                | 39,844  | 42,364  |
| Compensation of employees                           | -                  | -                  | 3,023              | 7,344       | 16,261                     | 16,261           | 18,493                | 19,932  | 21,095  |
| Salaries and wages                                  | -                  | -                  | 2,630              | 7,344       | 14,147                     | 14,147           | 16,089                | 17,340  | 18,207  |
| Social contributions                                | -                  | -                  | 393                | -           | 2,114                      | 2,114            | 2,404                 | 2,592   | 2,888   |
| Goods and services                                  | -                  | -                  | 9,186              | 12,894      | 16,215                     | 16,215           | 21,092                | 19,912  | 21,269  |
| <i>of which</i>                                     |                    |                    |                    |             |                            |                  |                       |         |         |
| Sita: Specialise Comp. Services                     | -                  | -                  | -                  | -           | 2,200                      | 2,200            | 2,540                 | 2,592   | 2,862   |
| Leases: Office Buildings                            | -                  | -                  | -                  | -           | 800                        | 800              | 7,700                 | 7,300   | 7,900   |
| Bursaries   | -                  | -                  | -                  | -           | -                          | -                | 800                   | 900     | 963     |
| Interest and rent on land                           | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Interest  |                    |                    |                    |             |                            |                  |                       |         |         |
| Rent on land  |                    |                    |                    |             |                            |                  |                       |         |         |
| Financial transactions in assets and liabilities    |                    |                    |                    |             |                            |                  |                       |         |         |
| Unauthorised expenditure                            |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Transfers and subsidies to:</b>                  | -                  | -                  | 5                  | 8           | 43                         | 43               | 12                    | -       | -       |
| Local government                                    | -                  | -                  | 5                  | 8           | 43                         | 43               | 12                    | -       | -       |
| Municipalities                                      | -                  | -                  | 5                  | 8           | 43                         | 43               | 12                    | -       | -       |
| Municipal agencies and funds                        |                    |                    |                    |             |                            |                  |                       |         |         |
| Departmental agencies and accounts                  | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Social security funds                               |                    |                    |                    |             |                            |                  |                       |         |         |
| Entities receiving funds                            |                    |                    |                    |             |                            |                  |                       |         |         |
| Public corporations and private enterprises         | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Public corporations                                 | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| <i>Subsidies on production</i>                      |                    |                    |                    |             |                            |                  |                       |         |         |
| <i>Other transfers</i>                              |                    |                    |                    |             |                            |                  |                       |         |         |
| Private enterprises                                 | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| <i>Subsidies on production</i>                      |                    |                    |                    |             |                            |                  |                       |         |         |
| <i>Other transfers</i>                              |                    |                    |                    |             |                            |                  |                       |         |         |
| Foreign governments and international organisations |                    |                    |                    |             |                            |                  |                       |         |         |
| Non-profit institutions                             |                    |                    |                    |             |                            |                  |                       |         |         |
| Households  | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Social benefits                                     |                    |                    |                    |             |                            |                  |                       |         |         |
| Other transfers to households                       |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Payments for capital assets</b>                  | -                  | -                  | 4,964              | 1,608       | 2,152                      | 2,152            | 597                   | 530     | 567     |
| Buildings and other fixed structures                | -                  | -                  | -                  | -           | -                          | -                | -                     | -       | -       |
| Buildings   |                    |                    |                    |             |                            |                  |                       |         |         |
| Other fixed structures                              |                    |                    |                    |             |                            |                  |                       |         |         |
| Machinery and equipment                             | -                  | -                  | 4,964              | 1,608       | 2,152                      | 2,152            | 597                   | 530     | 567     |
| Transport equipment                                 | -                  | -                  | -                  | 1,608       | -                          | -                | -                     | -       | -       |
| Other machinery and equipment                       | -                  | -                  | 4,964              | -           | 2,152                      | 2,152            | 597                   | 530     | 567     |
| Cultivated assets                                   |                    |                    |                    |             |                            |                  |                       |         |         |
| Software and other intangible assets                |                    |                    |                    |             |                            |                  |                       |         |         |
| Land and subsoil assets                             |                    |                    |                    |             |                            |                  |                       |         |         |
| <b>Total</b>  | -                  | -                  | 17,178             | 21,854      | 34,671                     | 34,671           | 40,194                | 40,374  | 42,931  |

Table 15.D: Details of payments and estimates by economic classification - Programme 2: Cultural Affairs

| R000  | Outcome            |                    |                    | Main Budget   | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |               |               |
|---|--------------------|--------------------|--------------------|---------------|----------------------------|------------------|-----------------------|---------------|---------------|
|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |               |                            |                  | 2006/07               | 2007/08       | 2008/09       |
| <b>Current payments</b>                             | <b>14,120</b>      | <b>17,658</b>      | <b>32,288</b>      | <b>26,133</b> | <b>40,060</b>              | <b>40,060</b>    | <b>44,000</b>         | <b>44,755</b> | <b>46,542</b> |
| Compensation of employees                           | 4,656              | 1,791              | 8,659              | 12,605        | 12,605                     | 12,605           | 17,162                | 17,929        | 18,770        |
| Salaries and wages                                  | 3,958              | 1,522              | 7,533              | 10,842        | 10,968                     | 10,968           | 14,931                | 15,678        | 16,462        |
| Social contributions                                | 698                | 269                | 1,126              | 1,763         | 1,637                      | 1,637            | 2,231                 | 2,251         | 2,308         |
| Goods and services                                  | 9,464              | 15,867             | 23,629             | 13,528        | 27,455                     | 27,455           | 26,838                | 26,826        | 27,772        |
| <i>of which</i>                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Honoraria   | -                  | -                  | 3,153              | -             | 4,600                      | 4,600            | 4,830                 | 5,071         | 5,325         |
| Transport-public events                             | -                  | -                  | 5,388              | -             | 5,500                      | 5,500            | 4,223                 | 4,560         | 4,926         |
| Food and Food Supplies                              | -                  | -                  | 4,054              | -             | 5,225                      | 5,225            | 4,000                 | 4,320         | 4,665         |
| Interest and rent on land                           | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Interest  |                    |                    |                    |               |                            |                  |                       |               |               |
| Rent on land  |                    |                    |                    |               |                            |                  |                       |               |               |
| Financial transactions in assets and liabilities    | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Unauthorised expenditure                            | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| <b>Transfers and subsidies to:</b>                  | <b>9,625</b>       | <b>8,265</b>       | <b>10,118</b>      | <b>10,591</b> | <b>6,379</b>               | <b>6,379</b>     | <b>10,810</b>         | <b>11,291</b> | <b>11,995</b> |
| Local government                                    | 15                 | 25                 | 13                 | 29            | 36                         | 36               | 10                    | -             | -             |
| Municipalities                                      | 15                 | 25                 | 13                 | 29            | 36                         | 36               | 10                    | -             | -             |
| Municipal agencies and funds                        |                    |                    |                    |               |                            |                  |                       |               |               |
| Departmental agencies and accounts                  | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Social security funds                               |                    |                    |                    |               |                            |                  |                       |               |               |
| Entities receiving funds                            |                    |                    |                    |               |                            |                  |                       |               |               |
| Public corporations and private enterprises         | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Public corporations                                 | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Subsidies on production                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Private enterprises                                 | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Subsidies on production                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Foreign governments and international organisations |                    |                    |                    |               |                            |                  |                       |               |               |
| Non-profit institutions                             | 9,610              | 8,240              | 10,105             | 10,562        | 6,343                      | 6,343            | 10,800                | 11,291        | 11,995        |
| Households  | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Social benefits                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers to households                       |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Payments for capital assets</b>                  | <b>567</b>         | <b>116</b>         | <b>101</b>         | <b>2,414</b>  | <b>599</b>                 | <b>599</b>       | <b>334</b>            | <b>410</b>    | <b>542</b>    |
| Buildings and other fixed structures                | -                  | -                  | -                  | 167           | 167                        | 167              | 175                   | 184           | 197           |
| Buildings   | -                  | -                  | -                  | 167           | 167                        | 167              | 175                   | 184           | 197           |
| Other fixed structures                              |                    |                    |                    |               |                            |                  |                       |               |               |
| Machinery and equipment                             | 567                | 116                | 101                | 2,247         | 432                        | 432              | 159                   | 226           | 345           |
| Transport equipment                                 |                    |                    |                    |               |                            |                  |                       |               |               |
| Other machinery and equipment                       | 567                | 116                | 101                | 2,247         | 432                        | 432              | 159                   | 226           | 345           |
| Cultivated assets                                   |                    |                    |                    |               |                            |                  |                       |               |               |
| Software and other intangible assets                |                    |                    |                    |               |                            |                  |                       |               |               |
| Land and subsoil assets                             |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Total</b>  | <b>24,312</b>      | <b>26,039</b>      | <b>42,507</b>      | <b>39,138</b> | <b>47,038</b>              | <b>47,038</b>    | <b>55,144</b>         | <b>56,456</b> | <b>59,079</b> |

Table 15.E: Details of payments and estimates by economic classification - Programme 3: Library and Information Services

| R000  | Outcome            |                    |                    | Main Budget   | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |               |               |
|---|--------------------|--------------------|--------------------|---------------|----------------------------|------------------|-----------------------|---------------|---------------|
|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |               |                            |                  | 2006/07               | 2007/08       | 2008/09       |
| <b>Current payments</b>                             | <b>39,957</b>      | <b>36,676</b>      | <b>47,846</b>      | <b>51,539</b> | <b>50,035</b>              | <b>50,035</b>    | <b>57,337</b>         | <b>61,249</b> | <b>66,929</b> |
| Compensation of employees                           | 16,876             | 16,021             | 19,054             | 20,371        | 20,371                     | 20,371           | 23,774                | 24,974        | 26,719        |
| Salaries and wages                                  | 14,774             | 13,942             | 16,577             | 16,419        | 17,723                     | 17,723           | 20,689                | 21,735        | 23,253        |
| Social contributions                                | 2,102              | 2,079              | 2,477              | 3,952         | 2,648                      | 2,648            | 3,085                 | 3,239         | 3,466         |
| Goods and services                                  | 23,081             | 20,655             | 28,792             | 31,168        | 29,664                     | 29,664           | 33,563                | 36,275        | 40,210        |
| <i>of which</i>                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Library Material                                    | 17,076             | 14,927             | 20,304             | 18,300        | 18,300                     | 18,300           | 20,600                | 21,500        | 21,675        |
| Training courses                                    | 830                | 735                | -                  | 1,340         | 1,340                      | 1,340            | 1,369                 | 1,438         | 1,539         |
| Interest and rent on land                           | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Interest  |                    |                    |                    |               |                            |                  |                       |               |               |
| Rent on land  |                    |                    |                    |               |                            |                  |                       |               |               |
| Financial transactions in assets and liabilities    |                    |                    |                    |               |                            |                  |                       |               |               |
| Unauthorised expenditure                            |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Transfers and subsidies to:</b>                  | <b>11,688</b>      | <b>13,046</b>      | <b>17,953</b>      | <b>19,951</b> | <b>15,555</b>              | <b>15,555</b>    | <b>19,914</b>         | <b>19,900</b> | <b>19,900</b> |
| Local government                                    | 11,688             | 13,046             | 17,953             | 19,951        | 15,555                     | 15,555           | 19,914                | 19,900        | 19,900        |
| Municipalities                                      | 11,688             | 13,046             | 17,953             | 19,951        | 15,555                     | 15,555           | 19,914                | 19,900        | 19,900        |
| Municipal agencies and funds                        |                    |                    |                    |               |                            |                  |                       |               |               |
| Departmental agencies and accounts                  | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Social security funds                               |                    |                    |                    |               |                            |                  |                       |               |               |
| Entities receiving funds                            |                    |                    |                    |               |                            |                  |                       |               |               |
| Public corporations and private enterprises         | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Public corporations                                 | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Subsidies on production                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Private enterprises                                 | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Subsidies on production                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Foreign governments and international organisations |                    |                    |                    |               |                            |                  |                       |               |               |
| Non-profit institutions                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Households  | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Social benefits                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers to households                       |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Payments for capital assets</b>                  | <b>1,665</b>       | <b>1,543</b>       | <b>985</b>         | <b>2,953</b>  | <b>2,953</b>               | <b>2,953</b>     | <b>722</b>            | <b>722</b>    | <b>773</b>    |
| Buildings and other fixed structures                | -                  | -                  | -                  | -             | 2,231                      | 2,231            | -                     | -             | -             |
| Buildings   | -                  | -                  | -                  | -             | 2,231                      | 2,231            | -                     | -             | -             |
| Other fixed structures                              |                    |                    |                    |               |                            |                  |                       |               |               |
| Machinery and equipment                             | 1,665              | 1,543              | 985                | 2,953         | 722                        | 722              | 722                   | 722           | 773           |
| Transport equipment                                 |                    |                    |                    |               |                            |                  |                       |               |               |
| Other machinery and equipment                       | 1,665              | 1,543              | 985                | 2,953         | 722                        | 722              | 722                   | 722           | 773           |
| Cultivated assets                                   |                    |                    |                    |               |                            |                  |                       |               |               |
| Software and other intangible assets                |                    |                    |                    |               |                            |                  |                       |               |               |
| Land and subsoil assets                             |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Total</b>  | <b>53,310</b>      | <b>51,265</b>      | <b>66,784</b>      | <b>74,443</b> | <b>68,543</b>              | <b>68,543</b>    | <b>77,973</b>         | <b>81,871</b> | <b>87,602</b> |

Table 15.F: Details of payments and estimates by economic classification - Programme 4: Tourism and Corporate Strategy

| R000  | Outcome            |                    |                    | Main Budget   | Adjusted Budget<br>2005/06 | Estimated actual | Medium-term estimates |               |               |
|---|--------------------|--------------------|--------------------|---------------|----------------------------|------------------|-----------------------|---------------|---------------|
|   | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |               |                            |                  | 2006/07               | 2007/08       | 2008/09       |
| <b>Current payments</b>                             | -                  | -                  | 174                | -             | 4,845                      | 4,845            | 5,840                 | 6,044         | 6,348         |
| Compensation of employees                           | -                  | -                  | 139                | -             | 1,900                      | 1,900            | 2,898                 | 3,046         | 3,199         |
| Salaries and wages                                  | -                  | -                  | 121                | -             | 1,653                      | 1,653            | 2,522                 | 2,651         | 2,784         |
| Social contributions                                | -                  | -                  | 18                 | -             | 247                        | 247              | 376                   | 395           | 415           |
| Goods and services                                  | -                  | -                  | 35                 | -             | 2,945                      | 2,945            | 2,942                 | 2,998         | 3,149         |
| <i>of which</i>                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Administrative / Operational Costs                  | -                  | -                  | 35                 | -             | 2,945                      | 2,945            | 2,942                 | 2,998         | 3,149         |
| Interest and rent on land                           | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Interest  |                    |                    |                    |               |                            |                  |                       |               |               |
| Rent on land  |                    |                    |                    |               |                            |                  |                       |               |               |
| Financial transactions in assets and liabilities    |                    |                    |                    |               |                            |                  |                       |               |               |
| Unauthorised expenditure                            |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Transfers and subsidies to:</b>                  | <b>50,882</b>      | <b>66,882</b>      | <b>65,948</b>      | <b>74,068</b> | <b>74,073</b>              | <b>74,073</b>    | <b>75,525</b>         | <b>79,149</b> | <b>84,479</b> |
| Local government                                    | -                  | -                  | -                  | -             | 5                          | 5                | 2                     | -             | -             |
| Municipalities                                      | -                  | -                  | -                  | -             | 5                          | 5                | 2                     | -             | -             |
| Municipal agencies and funds                        |                    |                    |                    |               |                            |                  |                       |               |               |
| Departmental agencies and accounts                  | 50,882             | 66,882             | 65,948             | 74,068        | 74,068                     | 74,068           | 75,523                | 79,149        | 84,479        |
| Social security funds                               |                    |                    |                    |               |                            |                  |                       |               |               |
| Entities receiving funds                            | 50,882             | 66,882             | 65,948             | 74,068        | 74,068                     | 74,068           | 75,523                | 79,149        | 84,479        |
| Public corporations and private enterprises         | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Public corporations                                 | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Subsidies on production                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Private enterprises                                 | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Subsidies on production                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Foreign governments and international organisations |                    |                    |                    |               |                            |                  |                       |               |               |
| Non-profit institutions                             |                    |                    |                    |               |                            |                  |                       |               |               |
| Households  | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Social benefits                                     |                    |                    |                    |               |                            |                  |                       |               |               |
| Other transfers to households                       |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Payments for capital assets</b>                  | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>      | <b>50</b>                  | <b>50</b>        | <b>50</b>             | <b>50</b>     | <b>54</b>     |
| Buildings and other fixed structures                | -                  | -                  | -                  | -             | -                          | -                | -                     | -             | -             |
| Buildings   |                    |                    |                    |               |                            |                  |                       |               |               |
| Other fixed structures                              |                    |                    |                    |               |                            |                  |                       |               |               |
| Machinery and equipment                             | -                  | -                  | -                  | -             | 50                         | 50               | 50                    | 50            | 54            |
| Transport equipment                                 |                    |                    |                    |               |                            |                  |                       |               |               |
| Other machinery and equipment                       | -                  | -                  | -                  | -             | 50                         | 50               | 50                    | 50            | 54            |
| Cultivated assets                                   |                    |                    |                    |               |                            |                  |                       |               |               |
| Software and other intangible assets                |                    |                    |                    |               |                            |                  |                       |               |               |
| Land and subsoil assets                             |                    |                    |                    |               |                            |                  |                       |               |               |
| <b>Total</b>  | <b>50,882</b>      | <b>66,882</b>      | <b>66,122</b>      | <b>74,068</b> | <b>78,968</b>              | <b>78,968</b>    | <b>81,415</b>         | <b>85,243</b> | <b>90,881</b> |

Table 15.G: Details of expense on infrastructure

| Type of Infrastructure                | Programme | Number of projects | Total costs | Medium-term estimates |               |               |
|---------------------------------------|-----------|--------------------|-------------|-----------------------|---------------|---------------|
|                                       |           |                    |             | 2006/07               | 2007/08       | 2008/09       |
| <b>Capital</b>                        | -         | -                  | -           | <b>20,075</b>         | <b>20,084</b> | <b>20,097</b> |
| New constructions                     | -         | -                  | -           | -                     | -             | -             |
| Rehabilitation                        | -         | -                  | -           | 175                   | 184           | 197           |
| 1. Youth camp site( Skinner Camp)     | -         | -                  | -           | 60                    | 61            | 65            |
| 2. Community Hall ( Heather Hall)     | -         | -                  | -           | 60                    | 61            | 66            |
| 3. Arts Centre (Documentation Centre) | -         | -                  | -           | 55                    | 62            | 66            |
| Other capital projects                | -         | -                  | -           | -                     | -             | -             |
| Infrastructure transfers              | -         | -                  | -           | 19,900                | 19,900        | 19,900        |
| Local government                      | -         | -                  | -           | 19,900                | 19,900        | 19,900        |
| <b>Current</b>                        | -         | -                  | -           | -                     | -             | -             |
| Maintenance                           | -         | -                  | -           | -                     | -             | -             |
| <b>Total</b>                          | <b>-</b>  | <b>-</b>           | <b>-</b>    | <b>20,075</b>         | <b>20,084</b> | <b>20,097</b> |

Table 15.H: Summary of transfers to municipalities

| R000                                       | Outcome         |                 |                 | Main Budget | Adjusted Budget | Estimated actual | Medium-term estimates |         |         |
|--|-----------------|-----------------|-----------------|-------------|-----------------|------------------|-----------------------|---------|---------|
|  | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |             |                 |                  | 2006/07               | 2007/08 | 2008/09 |
| <b>A eThekweni</b>                         | 1,345           | 522             | 465             | -           | -               | -                | -                     | 645     | 3,000   |
| <b>Total: Ugu Municipalities</b>           | 1,971           | 1,144           | 914             | -           | 125             | 125              | 2,600                 | 2,900   | 1,100   |
| B KZ211 Vulamehlo                          | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ212 Umdoni                             | 548             | 801             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ213 Umzumbe                            | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ214 uMuziwabantu                       | 1,050           | 110             | -               | -           | 71              | 71               | -                     | -       | -       |
| B KZ215 Ezingolweni                        | -               | -               | -               | -           | 40              | 40               | -                     | -       | -       |
| B KZ216 Hibiscus Coast                     | 373             | 233             | -               | -           | 14              | 14               | -                     | -       | -       |
| C DC21 Ugu District Municipality           | -               | -               | 914             | -           | -               | -                | 2,600                 | 2,900   | 1,100   |
| <b>Total: uMgungundlovu Municipalities</b> | 1,002           | 4,419           | 8,685           | 88          | 2,009           | 2,009            | 738                   | 100     | -       |
| B KZ221 uMshwathi                          | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ222 uMngeni                            | 97              | 194             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ223 Mpozana                            | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ224 Impendle                           | -               | -               | -               | -           | 1,000           | 1,000            | -                     | -       | -       |
| B KZ225 Msunduzi                           | 730             | 4,022           | 71              | 88          | 870             | 870              | -                     | -       | -       |
| B KZ226 Mkhambathini                       | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ227 Richmond                           | 175             | 203             | -               | -           | -               | -                | -                     | -       | -       |
| C DC22 uMgungundlovu District Municipality | -               | -               | 8,614           | -           | 139             | 139              | 738                   | 100     | -       |
| <b>Total: Uthukela Municipalities</b>      | 1,545           | 421             | 364             | -           | 641             | 641              | -                     | 2,500   | 900     |
| B KZ232 Emnambithi/Ladysmith               | 368             | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ233 Indaka                             | 200             | 10              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ234 Urmtshezi                          | -               | 98              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ235 Okhahlamba                         | -               | -               | -               | -           | 641             | 641              | -                     | -       | -       |
| B KZ236 Imbabazane                         | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC23 Uthukela District Municipality      | 977             | 313             | 364             | -           | -               | -                | -                     | 2,500   | 900     |
| <b>Total: Umzinyathi Municipalities</b>    | 268             | 1,073           | 247             | -           | 200             | 200              | 1,925                 | 1,300   | 400     |
| B KZ241 Endumeni                           | 208             | 907             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ242 Nquthu                             | -               | 162             | -               | -           | 200             | 200              | -                     | -       | -       |
| B KZ244 Usinga                             | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ245 Umvoti                             | 60              | 4               | -               | -           | -               | -                | -                     | -       | -       |
| C DC24 Umzinyathi District Municipality    | -               | -               | 247             | -           | -               | -                | 1,925                 | 1,300   | 400     |
| <b>Total: Amajuba Municipalities</b>       | 370             | -               | 859             | -           | 75              | 75               | -                     | 100     | -       |
| B KZ252 Newcastle                          | 368             | -               | -               | -           | 75              | 75               | -                     | -       | -       |
| B KZ253 Utrecht                            | 1               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ254 Dannhauser                         | 1               | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC25 Amajuba District Municipality       | -               | -               | 859             | -           | -               | -                | -                     | 100     | -       |
| <b>Total: Zululand Municipalities</b>      | 1,918           | 1,592           | 705             | -           | 3,517           | 3,517            | -                     | 1,000   | 500     |
| B KZ261 eDumbe                             | 175             | 100             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ262 uPhongolo                          | -               | 1,372           | -               | -           | -               | -                | -                     | -       | -       |
| B KZ263 Abaqulusi                          | 1,711           | 120             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ265 Nongoma                            | 22              | -               | -               | -           | 3,517           | 3,517            | -                     | -       | -       |
| B KZ266 Ulundi                             | 10              | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC26 Zululand District Municipality      | -               | -               | 705             | -           | -               | -                | -                     | 1,000   | 500     |
| <b>Total: Umkhanyakude Municipalities</b>  | -               | 888             | 2,371           | -           | 4,477           | 4,477            | 3,000                 | 100     | -       |
| B KZ271 Umhlabuyalingana                   | -               | 105             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ272 Jozini                             | -               | 100             | -               | -           | 200             | 200              | -                     | -       | -       |
| B KZ273 The Big 5 False Bay                | -               | 583             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ274 Hlabisa                            | -               | -               | -               | -           | 2,782           | 2,782            | -                     | -       | -       |
| B KZ275 Mtubatuba                          | -               | 100             | -               | -           | 1,495           | 1,495            | -                     | -       | -       |
| C DC27 Umkhanyakude District Municipality  | -               | -               | 2,371           | -           | -               | -                | 3,000                 | 100     | -       |
| <b>Total: uThungulu Municipalities</b>     | 641             | 1,969           | 1,124           | -           | 1,180           | 1,180            | -                     | 500     | 3,500   |
| B KZ281 Mbonambi                           | -               | -               | -               | -           | 600             | 600              | -                     | -       | -       |
| B KZ282 uMhathuze                          | 355             | 80              | -               | -           | 480             | 480              | -                     | -       | -       |
| B KZ283 Ntambanana                         | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ284 Umlalazi                           | -               | 1,873           | -               | -           | -               | -                | -                     | -       | -       |
| B KZ285 Mthonjaneni                        | -               | 16              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ286 Nkandla                            | 286             | -               | -               | -           | 100             | 100              | -                     | -       | -       |
| C DC28 uThungulu District Municipality     | -               | -               | 1,124           | -           | -               | -                | -                     | 500     | 3,500   |
| <b>Total: Ilembe Municipalities</b>        | 213             | 263             | 303             | -           | 400             | 400              | 2,500                 | 2,500   | 3,500   |
| B KZ291 eNdongakusuka                      | -               | 261             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ292 KwaDukuza                          | 213             | 2               | -               | -           | 400             | 400              | -                     | -       | -       |
| B KZ293 Ndwedwe                            | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ294 Maphumulo                          | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC29 Ilembe District Municipality        | -               | -               | 303             | -           | -               | -                | 2,500                 | 2,500   | 3,500   |
| <b>Total: Sisonke Municipalities</b>       | 2,293           | 780             | 1,934           | -           | 3,015           | 3,015            | 850                   | 100     | -       |
| B KZ5a1 Ingwe                              | -               | -               | -               | -           | 1,700           | 1,700            | -                     | -       | -       |
| B KZ5a2 Kwa Sani                           | -               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ5a3 Matatiele                          | 371             | 25              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ5a4 Kokstad                            | 1,832           | 755             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ5a5 Ubuhlebezwe                        | 90              | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC43 Sisonke District Municipality       | -               | -               | 1,934           | -           | 1,315           | 1,315            | 850                   | 100     | -       |
| <b>Unallocated/unclassified</b>            | 137             | -               | -               | 19,900      | -               | -                | 8,325                 | 8,155   | 7,000   |
| <b>Total</b>                               | 11,703          | 13,071          | 17,971          | 19,988      | 15,639          | 15,639           | 19,938                | 19,900  | 19,900  |

Table 15.I: Transfers to municipalities - Regional Service Council Levy

| R000                                       | Outcome         |                 |                 | Main Budget | Adjusted Budget | Estimated actual | Medium-term estimates |          |          |
|--|-----------------|-----------------|-----------------|-------------|-----------------|------------------|-----------------------|----------|----------|
|  | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |             |                 |                  | 2006/07               | 2007/08  | 2008/09  |
| <b>A eThekweni</b>                         |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Ugu Municipalities</b>           | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ211 Vulamehlo                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ212 Umdoni                             |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ213 Umzumbe                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ214 uMuziwabantu                       |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ215 Ezingolweni                        |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ216 Hibiscus Coast                     |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC21 Ugu District Municipality           |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: uMgungundlovu Municipalities</b> | 64              | 71              | 71              | 88          | 139             | 139              | 38                    | -        | -        |
| B KZ221 uMshwathi                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ222 uMngeni                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ223 Mpozana                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ224 Impendle                           |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ225 Msunduzi                           | 64              | 71              | 71              | 88          | -               | -                | -                     | -        | -        |
| B KZ226 Mkhambathini                       |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ227 Richmond                           |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC22 uMgungundlovu District Municipality | -               | -               | -               | -           | 139             | 139              | 38                    | -        | -        |
| <b>Total: Uthukela Municipalities</b>      | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ232 Emnambithi/Ladysmith               |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ233 Indaka                             |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ234 Urmtshezi                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ235 Okhahlamba                         |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ236 Imbabazane                         |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC23 Uthukela District Municipality      |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Umzinyathi Municipalities</b>    | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ241 Endumeni                           |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ242 Nquthu                             |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ244 Usinga                             |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ245 Umvoti                             |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC24 Umzinyathi District Municipality    |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Amajuba Municipalities</b>       | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ252 Newcastle                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ253 Utrecht                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ254 Dannhauser                         |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC25 Amajuba District Municipality       |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Zululand Municipalities</b>      | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ261 eDumbe                             |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ262 uPhongolo                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ263 Abaqulusi                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ265 Nongoma                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ266 Ulundi                             |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC26 Zululand District Municipality      |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Umkhanyakude Municipalities</b>  | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ271 Umhlabuyalingana                   |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ272 Jozini                             |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ273 The Big 5 False Bay                |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ274 Hlabisa                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ275 Mtubatuba                          |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC27 Umkhanyakude District Municipality  |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: uThungulu Municipalities</b>     | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ281 Mbonambi                           |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ282 uMhathuze                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ283 Ntambanana                         |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ284 Umlalazi                           |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ285 Mthonjaneni                        |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ286 Nkandla                            |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC28 uThungulu District Municipality     |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Ilembe Municipalities</b>        | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ291 eNdongakusuka                      |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ292 KwaDukuza                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ293 Ndwedwe                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ294 Maphumulo                          |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC29 Ilembe District Municipality        |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total: Sisonke Municipalities</b>       | -               | -               | -               | -           | -               | -                | -                     | -        | -        |
| B KZ5a1 Ingwe                              |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ5a2 Kwa Sani                           |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ5a3 Matatiele                          |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ5a4 Kokstad                            |                 |                 |                 |             |                 |                  |                       |          |          |
| B KZ5a5 Ubuhlebezwe                        |                 |                 |                 |             |                 |                  |                       |          |          |
| C DC43 Sisonke District Municipality       |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Unclassified</b>                        |                 |                 |                 |             |                 |                  |                       |          |          |
| <b>Total</b>                               | <b>64</b>       | <b>71</b>       | <b>71</b>       | <b>88</b>   | <b>139</b>      | <b>139</b>       | <b>38</b>             | <b>-</b> | <b>-</b> |

Table 15.J: Transfers to municipalities - Library Services

| R000                                       | Outcome         |                 |                 | Main Budget | Adjusted Budget | Estimated actual | Medium-term estimates |         |         |
|--|-----------------|-----------------|-----------------|-------------|-----------------|------------------|-----------------------|---------|---------|
|  | Audited 2002/03 | Audited 2003/04 | Audited 2004/05 |             |                 |                  | 2006/07               | 2007/08 | 2008/09 |
| <b>A eThekweni</b>                         | 1,345           | 522             | 465             | -           | -               | -                | -                     | 645     | 3,000   |
| <b>Total: Ugu Municipalities</b>           | 1,971           | 1,144           | 914             | -           | 125             | 125              | 2,600                 | 2,900   | 1,100   |
| B KZ211 Vulamehlo                          |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ212 Umdoni                             | 548             | 801             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ213 Umzumbe                            |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ214 uMuziwabantu                       | 1,050           | 110             | -               | -           | 71              | 71               | -                     | -       | -       |
| B KZ215 Ezingolweni                        | -               | -               | -               | -           | 40              | 40               | -                     | -       | -       |
| B KZ216 Hibiscus Coast                     | 373             | 233             | -               | -           | 14              | 14               | -                     | -       | -       |
| C DC21 Ugu District Municipality           | -               | -               | 914             | -           | -               | -                | 2,600                 | 2,900   | 1,100   |
| <b>Total: uMgungundlovu Municipalities</b> | 938             | 4,348           | 8,614           | -           | 1,870           | 1,870            | 700                   | 100     | -       |
| B KZ221 uMshwathi                          |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ222 uMngeni                            | 97              | 194             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ223 Mpošana                            |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ224 Impendle                           | -               | -               | -               | -           | 1,000           | 1,000            | -                     | -       | -       |
| B KZ225 Msunduzi                           | 666             | 3,951           | -               | -           | 870             | 870              | -                     | -       | -       |
| B KZ226 Mkhambathini                       |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ227 Richmond                           | 175             | 203             | -               | -           | -               | -                | -                     | -       | -       |
| C DC22 uMgungundlovu District Municipality | -               | -               | 8,614           | -           | -               | -                | 700                   | 100     | -       |
| <b>Total: Uthukela Municipalities</b>      | 1,545           | 421             | 364             | -           | 641             | 641              | -                     | 2,500   | 900     |
| B KZ232 Emnambithi/Ladysmith               | 368             | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ233 Indaka                             | 200             | 10              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ234 Urmtshezi                          | -               | 98              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ235 Okhahlamba                         | -               | -               | -               | -           | 641             | 641              | -                     | -       | -       |
| B KZ236 Imbabazane                         |                 |                 |                 |             |                 |                  |                       |         |         |
| C DC23 Uthukela District Municipality      | 977             | 313             | 364             | -           | -               | -                | -                     | 2,500   | 900     |
| <b>Total: Umzinyathi Municipalities</b>    | 268             | 1,073           | 247             | -           | 200             | 200              | 1,925                 | 1,300   | 400     |
| B KZ241 Endumeni                           | 208             | 907             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ242 Nquthu                             | -               | 162             | -               | -           | 200             | 200              | -                     | -       | -       |
| B KZ244 Usinga                             |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ245 Umvoti                             | 60              | 4               | -               | -           | -               | -                | -                     | -       | -       |
| C DC24 Umzinyathi District Municipality    | -               | -               | 247             | -           | -               | -                | 1,925                 | 1,300   | 400     |
| <b>Total: Amajuba Municipalities</b>       | 370             | -               | 859             | -           | 75              | 75               | -                     | 100     | -       |
| B KZ252 Newcastle                          | 368             | -               | -               | -           | 75              | 75               | -                     | -       | -       |
| B KZ253 Utrecht                            | 1               | -               | -               | -           | -               | -                | -                     | -       | -       |
| B KZ254 Dannhauser                         | 1               | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC25 Amajuba District Municipality       | -               | -               | 859             | -           | -               | -                | -                     | 100     | -       |
| <b>Total: Zululand Municipalities</b>      | 1,918           | 1,592           | 705             | -           | 3,517           | 3,517            | -                     | 1,000   | 500     |
| B KZ261 eDumbe                             | 175             | 100             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ262 uPhongolo                          | -               | 1,372           | -               | -           | -               | -                | -                     | -       | -       |
| B KZ263 Abaqulusi                          | 1,711           | 120             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ265 Nongoma                            | 22              | -               | -               | -           | 3,517           | 3,517            | -                     | -       | -       |
| B KZ266 Ulundi                             | 10              | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC26 Zululand District Municipality      | -               | -               | 705             | -           | -               | -                | -                     | 1,000   | 500     |
| <b>Total: Umkhanyakude Municipalities</b>  | -               | 888             | 2,371           | -           | 4,477           | 4,477            | 3,000                 | 100     | -       |
| B KZ271 Umhlabuyalingana                   | -               | 105             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ272 Jozini                             | -               | 100             | -               | -           | 200             | 200              | -                     | -       | -       |
| B KZ273 The Big 5 False Bay                | -               | 583             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ274 Hlabisa                            | -               | -               | -               | -           | 2,782           | 2,782            | -                     | -       | -       |
| B KZ275 Mtubatuba                          | -               | 100             | -               | -           | 1,495           | 1,495            | -                     | -       | -       |
| C DC27 Umkhanyakude District Municipality  | -               | -               | 2,371           | -           | -               | -                | 3,000                 | 100     | -       |
| <b>Total: uThungulu Municipalities</b>     | 641             | 1,969           | 1,124           | -           | 1,180           | 1,180            | -                     | 500     | 3,500   |
| B KZ281 Mbonambi                           | -               | -               | -               | -           | 600             | 600              | -                     | -       | -       |
| B KZ282 uMhathuze                          | 355             | 80              | -               | -           | 480             | 480              | -                     | -       | -       |
| B KZ283 Ntambanana                         |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ284 Umlalazi                           | -               | 1,873           | -               | -           | -               | -                | -                     | -       | -       |
| B KZ285 Mthonjaneni                        | -               | 16              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ286 Nkandla                            | 286             | -               | -               | -           | 100             | 100              | -                     | -       | -       |
| C DC28 uThungulu District Municipality     | -               | -               | 1,124           | -           | -               | -                | -                     | 500     | 3,500   |
| <b>Total: Ilembe Municipalities</b>        | 213             | 263             | 303             | -           | 400             | 400              | 2,500                 | 2,500   | 3,500   |
| B KZ291 eNdongakusuka                      | -               | 261             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ292 KwaDukuza                          | 213             | 2               | -               | -           | 400             | 400              | -                     | -       | -       |
| B KZ293 Ndwedwe                            |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ294 Maphumulo                          |                 |                 |                 |             |                 |                  |                       |         |         |
| C DC29 Ilembe District Municipality        | -               | -               | 303             | -           | -               | -                | 2,500                 | 2,500   | 3,500   |
| <b>Total: Sisonke Municipalities</b>       | 2,293           | 780             | 1,934           | -           | 3,015           | 3,015            | 850                   | 100     | -       |
| B KZ5a1 Ingwe                              | -               | -               | -               | -           | 1,700           | 1,700            | -                     | -       | -       |
| B KZ5a2 Kwa Sani                           |                 |                 |                 |             |                 |                  |                       |         |         |
| B KZ5a3 Matatiele                          | 371             | 25              | -               | -           | -               | -                | -                     | -       | -       |
| B KZ5a4 Kokstad                            | 1,832           | 755             | -               | -           | -               | -                | -                     | -       | -       |
| B KZ5a5 Ubuhlebezwe                        | 90              | -               | -               | -           | -               | -                | -                     | -       | -       |
| C DC43 Sisonke District Municipality       | -               | -               | 1,934           | -           | 1,315           | 1,315            | 850                   | 100     | -       |
| <b>Unallocated/unclassified</b>            | 137             | -               | -               | 19,900      | -               | -                | 8,325                 | 8,155   | 7,000   |
| <b>Total</b>                               | 11,639          | 13,000          | 17,900          | 19,900      | 15,500          | 15,500           | 19,900                | 19,900  | 19,900  |

Table 15.K: Financial summary for the KwaZulu-Natal Tourism Authority

| R 000  | Outcome            |                    |                    | Estimated<br>outcome<br>2005/06 | Medium-term estimates |                |                |
|--|--------------------|--------------------|--------------------|---------------------------------|-----------------------|----------------|----------------|
|  | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |                                 | 2006/07               | 2007/08        | 2008/09        |
| <b>Revenue</b>   |                    |                    |                    |                                 |                       |                |                |
| Tax revenue  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Non-tax revenue  | 679                | 589                | 286                | 450                             | 477                   | 506            | 536            |
| Sale of goods and services other than capital assets                   | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Other non-tax revenue  | 679                | 589                | 286                | 450                             | 477                   | 506            | 536            |
| <b>Transfers received</b>  | <b>36,508</b>      | <b>46,379</b>      | <b>51,277</b>      | <b>53,386</b>                   | <b>56,589</b>         | <b>59,985</b>  | <b>63,584</b>  |
| <b>Total revenue</b>   | <b>37,187</b>      | <b>46,968</b>      | <b>51,563</b>      | <b>53,836</b>                   | <b>57,066</b>         | <b>60,490</b>  | <b>64,120</b>  |
| <b>Expenses</b>  |                    |                    |                    |                                 |                       |                |                |
| Current expense  | 35,276             | 46,251             | 46,088             | 21,732                          | 23,036                | 24,418         | 25,883         |
| Compensation of employees  | 6,876              | 9,312              | 12,066             | 13,500                          | 14,310                | 15,169         | 16,079         |
| Goods and services   | 27,815             | 36,423             | 33,271             | 7,432                           | 7,878                 | 8,351          | 8,852          |
| Depreciation   | 585                | 516                | 751                | 800                             | 848                   | 899            | 953            |
| Interest, dividends and rent on land                                   | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Unearned reserves (social security funds only)                         | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>Transfers and subsidies</b>   | <b>23</b>          | <b>37</b>          | <b>32</b>          | <b>35</b>                       | <b>37</b>             | <b>39</b>      | <b>42</b>      |
| <b>Total expenses</b>  | <b>35,299</b>      | <b>46,288</b>      | <b>46,120</b>      | <b>21,767</b>                   | <b>23,073</b>         | <b>24,457</b>  | <b>25,925</b>  |
| <b>Surplus / (Deficit)</b>   | <b>1,888</b>       | <b>680</b>         | <b>5,443</b>       | <b>32,069</b>                   | <b>33,993</b>         | <b>36,033</b>  | <b>38,195</b>  |
| Tax payment  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Outside shareholders Interest  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>Cash flow summary</b>   |                    |                    |                    |                                 |                       |                |                |
| Adjust surplus / (deficit) for accrual transactions                    | 586                | 516                | 751                | 800                             | 848                   | 899            | 953            |
| Adjustments for:   |                    |                    |                    |                                 |                       |                |                |
| Depreciation   | 586                | 516                | 751                | 800                             | 848                   | 899            | 953            |
| Other  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>Operating surplus / (deficit) before changes in working capital</b> | <b>2,474</b>       | <b>1,196</b>       | <b>6,194</b>       | <b>32,869</b>                   | <b>34,841</b>         | <b>36,932</b>  | <b>39,148</b>  |
| Changes in working capital   | (908)              | 1,252              | (7,429)            | (5,500)                         | (5,830)               | (6,180)        | (6,551)        |
| (Decrease) / increase in accounts payable                              | (739)              | 3,905              | (4,585)            | (4,000)                         | (4,240)               | (4,494)        | (4,764)        |
| Decrease / (increase) in accounts receivable                           | 1,172              | (414)              | (572)              | 500                             | 530                   | 562            | 596            |
| Decrease / (increase) in inventory                                     | (1,341)            | (2,239)            | (2,272)            | (2,000)                         | (2,120)               | (2,247)        | (2,382)        |
| (Decrease) / increase in provisions                                    | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>Cash flow from operating activities</b>                             | <b>1,566</b>       | <b>2,448</b>       | <b>(1,235)</b>     | <b>27,369</b>                   | <b>29,011</b>         | <b>30,752</b>  | <b>32,597</b>  |
| Transfers from government  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Of which: Capital  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| : Current  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>Cash flow from investing activities</b>                             | <b>(521)</b>       | <b>(251)</b>       | <b>(1,025)</b>     | <b>(1,070)</b>                  | <b>(1,134)</b>        | <b>(1,202)</b> | <b>(1,274)</b> |
| Acquisition of Assets  | (521)              | (251)              | (1,025)            | (1,070)                         | (1,134)               | (1,202)        | (1,274)        |
| Other flows from Investing Activities                                  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>Cash flow from financing activities</b>                             | <b>-</b>           | <b>-</b>           | <b>-</b>           | <b>-</b>                        | <b>-</b>              | <b>-</b>       | <b>-</b>       |
| <b>Net increase / (decrease) in cash and cash equivalents</b>          | <b>1,045</b>       | <b>2,197</b>       | <b>(2,260)</b>     | <b>26,299</b>                   | <b>27,877</b>         | <b>29,550</b>  | <b>31,323</b>  |
| <b>Balance Sheet Data</b>  |                    |                    |                    |                                 |                       |                |                |
| Carrying Value of Assets   | 1,227              | 963                | 1,237              | 1,340                           | 1,420                 | 1,506          | 1,596          |
| Investments  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Cash and Cash Equivalents  | 15,158             | 17,354             | 15,094             | 24,005                          | 25,445                | 26,972         | 28,590         |
| Receivables and Prepayments  | 2,911              | 3,323              | 3,895              | 3,941                           | 4,177                 | 4,428          | 4,694          |
| Inventory  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>TOTAL ASSETS</b>  | <b>19,296</b>      | <b>21,640</b>      | <b>20,226</b>      | <b>29,286</b>                   | <b>31,043</b>         | <b>32,906</b>  | <b>34,880</b>  |
| Capital & Reserves   | 1,220              | 1,900              | 7,343              | 39,412                          | 73,405                | 109,438        | 147,633        |
| Borrowings   | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Post Retirement Benefits   | -                  | -                  | -                  | -                               | -                     | -              | -              |
| Trade and Other Payables   | 16,872             | 18,179             | 11,992             | 13,000                          | 13,780                | 14,607         | 15,483         |
| Provisions   | 1,204              | 1,561              | 891                | 970                             | 1,028                 | 1,090          | 1,155          |
| Managed Funds  | -                  | -                  | -                  | -                               | -                     | -              | -              |
| <b>TOTAL EQUITY &amp; LIABILITIES</b>                                  | <b>19,296</b>      | <b>21,640</b>      | <b>20,226</b>      | <b>53,382</b>                   | <b>88,213</b>         | <b>125,135</b> | <b>164,271</b> |
| Contingent Liabilities   | -                  | -                  | -                  | -                               | -                     | -              | -              |

\* The transfers received include other transfers in addition to the departmental transfers

Table 15.L: Financial summary for the Natal Sharks Board

| R 000  | Outcome            |                    |                    | Estimated<br>outcome<br>2005/06 | Medium-term estimate |               |                |
|--|--------------------|--------------------|--------------------|---------------------------------|----------------------|---------------|----------------|
|  | Audited<br>2002/03 | Audited<br>2003/04 | Audited<br>2004/05 |                                 | 2006/07              | 2007/08       | 2008/09        |
| <b>Revenue</b>   |                    |                    |                    |                                 |                      |               |                |
| Tax revenue  | -                  | -                  | -                  | -                               | -                    | -             | -              |
| Non-tax revenue  | 13,869             | 13,624             | 14,912             | 15,517                          | 16,050               | 17,475        | 18,994         |
| Sale of goods and services other than capital assets                   | 11,310             | 11,962             | 12,929             | 14,087                          | 15,420               | 16,813        | 18,299         |
| Admin fees   | 10,315             | 10,910             | 11,692             | 12,689                          | 13,827               | 15,141        | 16,543         |
| Sales by market establishments   | 230                | 269                | 254                | 384                             | 403                  | 423           | 445            |
| Non-market est. sales  | 765                | 783                | 983                | 1,014                           | 1,190                | 1,249         | 1,311          |
| Other non-tax revenue  | 2,559              | 1,662              | 1,983              | 1,430                           | 630                  | 662           | 695            |
| Transfers received   | 16,882             | 16,882             | 16,882             | 16,882                          | 17,727               | 18,613        | 19,916         |
| <b>Total revenue</b>   | <b>30,751</b>      | <b>30,506</b>      | <b>31,794</b>      | <b>32,399</b>                   | <b>33,777</b>        | <b>36,088</b> | <b>38,910</b>  |
| <b>Expenses</b>  |                    |                    |                    |                                 |                      |               |                |
| Current expense  | 25,966             | 28,328             | 29,438             | 31,160                          | 33,105               | 35,376        | 37,764         |
| Compensation of employees  | 17,392             | 19,520             | 19,333             | 22,244                          | 23,224               | 24,602        | 25,835         |
| Goods and services   | 6,790              | 6,710              | 7,567              | 8,916                           | 9,881                | 10,774        | 11,929         |
| Depreciation   | 1,784              | 2,098              | 2,521              | -                               | -                    | -             | -              |
| Interest, dividends and rent on land                                   | -                  | -                  | 17                 | -                               | -                    | -             | -              |
| Unearned reserves (social security funds only)                         | -                  | -                  | -                  | -                               | -                    | -             | -              |
| Transfers and subsidies  | -                  | -                  | -                  | -                               | -                    | -             | -              |
| <b>Total expenses</b>  | <b>25,966</b>      | <b>28,328</b>      | <b>29,438</b>      | <b>31,160</b>                   | <b>33,105</b>        | <b>35,376</b> | <b>37,764</b>  |
| <b>Surplus / (Deficit)</b>   | <b>4,785</b>       | <b>2,178</b>       | <b>2,356</b>       | <b>1,239</b>                    | <b>672</b>           | <b>712</b>    | <b>1,146</b>   |
| Tax payment  | -                  | -                  | -                  | -                               | -                    | -             | -              |
| Outside shareholders Interest  | -                  | -                  | -                  | -                               | -                    | -             | -              |
| <b>Cash flow summary</b>   |                    |                    |                    |                                 |                      |               |                |
| Adjust surplus / (deficit) for accrual transactions                    | 796                | 2,008              | 1,155              | -                               | -                    | -             | -              |
| Adjustments for:   |                    |                    |                    |                                 |                      |               |                |
| Depreciation   | 1,784              | 2,100              | 2,522              | -                               | -                    | -             | -              |
| Interest   | (806)              | (746)              | (594)              | -                               | -                    | -             | -              |
| Net (profit) / loss on disposal of fixed assets                        | (435)              | (359)              | (660)              | -                               | -                    | -             | -              |
| Other  | 253                | 1,013              | (113)              | -                               | -                    | -             | -              |
| <b>Operating surplus / (deficit) before changes in working capital</b> | <b>5,581</b>       | <b>4,186</b>       | <b>3,511</b>       | <b>1,239</b>                    | <b>672</b>           | <b>712</b>    | <b>1,146</b>   |
| Changes in working capital   | (2,066)            | 3,252              | (1,654)            | -                               | -                    | -             | -              |
| (Decrease) / increase in accounts payable                              | (718)              | 1,077              | (198)              | -                               | -                    | -             | -              |
| Decrease / (increase) in accounts receivable                           | (1,347)            | 2,083              | (1,312)            | -                               | -                    | -             | -              |
| Decrease / (increase) in inventory                                     | 30                 | 103                | (106)              | -                               | -                    | -             | -              |
| (Decrease) / increase in provisions                                    | (31)               | (11)               | (38)               | -                               | -                    | -             | -              |
| <b>Cash flow from operating activities</b>                             | <b>3,515</b>       | <b>7,438</b>       | <b>1,857</b>       | <b>1,239</b>                    | <b>672</b>           | <b>712</b>    | <b>1,146</b>   |
| Transfers from government  | 16,882             | 16,882             | 16,882             | 16,882                          | 17,727               | 18,613        | 19,916         |
| Of which: Capital  | -                  | -                  | -                  | -                               | -                    | -             | -              |
| : Current  | 16,882             | 16,882             | 16,882             | 16,882                          | 17,727               | 18,613        | 19,916         |
| <b>Cash flow from investing activities</b>                             | <b>(3,427)</b>     | <b>(3,553)</b>     | <b>(2,841)</b>     | <b>(1,239)</b>                  | <b>(672)</b>         | <b>(712)</b>  | <b>(1,146)</b> |
| Acquisition of Assets  | (4,294)            | (3,921)            | (3,635)            | (1,239)                         | (672)                | (712)         | (1,146)        |
| Other flows from Investing Activities                                  | 867                | 368                | 794                | -                               | -                    | -             | -              |
| <b>Cash flow from financing activities</b>                             | <b>(1,627)</b>     | <b>(3,648)</b>     | <b>(9)</b>         | <b>-</b>                        | <b>-</b>             | <b>-</b>      | <b>-</b>       |
| <b>Net increase / (decrease) in cash and cash equivalents</b>          | <b>(1,539)</b>     | <b>237</b>         | <b>(993)</b>       | <b>-</b>                        | <b>-</b>             | <b>0</b>      | <b>-</b>       |
| <b>Balance Sheet Data</b>  |                    |                    |                    |                                 |                      |               |                |
| Carrying Value of Assets   | 12,011             | 13,823             | 14,651             | -                               | -                    | -             | -              |
| Investments  | 7,638              | 14,786             | 11,296             | -                               | -                    | -             | -              |
| Cash and Cash Equivalents  | 168                | 397                | 185                | -                               | -                    | -             | -              |
| Receivables and Prepayments  | 3,322              | 1,239              | 2,551              | -                               | -                    | -             | -              |
| Inventory  | 1,215              | 1,112              | 1,219              | -                               | -                    | -             | -              |
| <b>TOTAL ASSETS</b>  | <b>24,354</b>      | <b>31,357</b>      | <b>29,902</b>      | <b>-</b>                        | <b>-</b>             | <b>-</b>      | <b>-</b>       |
| Capital & Reserves   | 20,903             | 26,581             | 25,286             | -                               | -                    | -             | -              |
| Borrowings   | 765                | -                  | 150                | -                               | -                    | -             | -              |
| Post Retirement Benefits   | -                  | -                  | -                  | -                               | -                    | -             | -              |
| Trade and Other Payables   | 1,285              | 2,362              | 2,164              | -                               | -                    | -             | -              |
| Provisions   | 1,401              | 2,414              | 2,302              | -                               | -                    | -             | -              |
| Managed Funds  | -                  | -                  | -                  | -                               | -                    | -             | -              |
| <b>TOTAL EQUITY &amp; LIABILITIES</b>                                  | <b>24,354</b>      | <b>31,357</b>      | <b>29,902</b>      | <b>-</b>                        | <b>-</b>             | <b>-</b>      | <b>-</b>       |

